

NIGERIAN AVIATION HANDLING COMPANY PLC  
Lagos, Nigeria

CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2025**

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**NIGERIAN AVIATION HANDLING COMPANY PLC****CORPORATE INFORMATION**

<b>RC No.</b>	30954
<b>Tax identification number</b>	00209207-0001
<b>DIRECTORS</b>	
<b>Chairman (Non Executive)</b>	Dr. Seinde Oladapo Fadeni
<b>Group Managing Director/CEO</b>	Mr. Olumuyiwa Olumekun
<b>Executive Directors</b>	Dr. Peter Olusola Obabori Prince Saheed Lasisi
<b>Non-Executive Directors</b>	Mr. Taofeeq Oluwatoyin Salman Mr. Tajudeen Moyosola Shobayo Prof. Enyinna Ugwuichi Okpara Mr. Abdulhamid Aliyu Rev. Olaiya Victor Abimbola
<b>Independent Non- Executive Directors</b>	Mrs. Abimbola Adunola Adebakin Mrs. Adebisi Oluwayemisi Bakare Mr. Akinwumi Godson Fanimokun
<b>Registered Office</b>	NAHCO Aviance House Murtala Muhammed International Airport Ikeja, Lagos
<b>Registrars</b>	Cardinal Stone Registrars Limited 358, Herbert Macaulay Way Yaba, Lagos P. O. Box 9117 Lagos, Nigeria
<b>Company Secretary</b>	Dikko & Mahmoud (Solicitors & Advocates) No 10 Seguela Street, Wuse 2 F.C.T. Abuja
<b>Auditor</b>	Ernst & Young 10th & 13th Floors, UBA House 57 Marina, Lagos.
<b>Bankers</b>	Access Bank Plc Citibank Nigeria Limited Ecobank Plc Fidelity Bank Plc First Bank of Nigeria Limited Globus Bank Limited Guaranty Trust Bank Plc Polaris Bank Limited Stanbic IBTC Bank Plc Union Bank Plc Zenith Bank Plc

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**CONSOLIDATED AND SEPARATE STATEMENTS OF PROFIT OR LOSS & OTHER COMPREHENSIVE INCOME**

**FOR THE YEAR ENDED 31 DECEMBER 2025**

	Notes	Group				Company			
		2025 Jan-Dec N'000	2024 Jan-Dec N'000	2025 Oct-Dec N'000	2024 Oct-Dec N'000	2025 Jan-Dec N'000	2024 Jan-Dec N'000	2025 Oct-Dec N'000	2024 Oct-Dec N'000
Revenue	5	65,209,505	53,543,213	17,450,203	19,595,738	61,083,266	51,458,410	16,719,251	19,102,660
Operating costs	9a	(26,599,533)	(20,460,115)	(7,269,765)	(7,249,071)	(23,595,329)	(19,626,737)	(6,773,844)	(7,257,778)
<b>Gross profit</b>		38,609,972	33,083,098	10,180,438	12,346,667	37,487,937	31,831,673	9,945,407	11,844,882
Other income	6	714,175	1,040,023	361,735	1,690,331	673,085	729,542	320,872	1,390,744
Administrative expenses	9b	(13,889,453)	(13,822,741)	(3,250,203)	(6,614,361)	(13,207,468)	(13,316,889)	(3,074,951)	(6,420,048)
Expected credit losses	9c	(600,000)	(461,800)	(600,000)	(461,800)	(600,000)	(412,128)	(600,000)	(412,128)
<b>Profit from operations</b>		24,834,694	19,838,580	6,691,970	6,960,837	24,353,554	18,832,198	6,591,328	6,403,450
Finance costs	7	(2,181,480)	(1,282,420)	(608,544)	(589,398)	(2,029,371)	(1,261,986)	(562,538)	(576,984)
Finance income	7	1,602,507	145,982	233,160	36,668	1,497,933	145,982	195,387	36,668
<b>Profit before tax</b>		24,255,721	18,702,142	6,316,586	6,408,107	23,822,116	17,716,194	6,224,177	5,863,134
Income tax expense	8(a)	(6,256,358)	(5,837,381)	(1,774,085)	(2,719,249)	(6,154,735)	(5,754,622)	(1,755,250)	(2,717,705)
<b>Profit for the year</b>		17,999,363	12,864,761	4,542,501	3,688,858	17,667,381	11,961,572	4,468,927	3,145,429
Other comprehensive income		-	-	-	-	-	-	-	-
<b>Total comprehensive income for the year, net of tax</b>		17,999,363	12,864,761	4,542,501	3,688,858	17,667,381	11,961,572	4,468,927	3,145,429
<b>Profit attributable to:</b>									
Equity holders of the parent		18,012,781	12,864,761	4,551,859	3,688,858	17,667,381	11,961,572	4,468,927	3,145,429
Non-controlling interest	26b	(13,418)	-	(9,358)	-	-	-	-	-
		17,999,363	12,864,761	4,542,501	3,688,858	17,667,381	11,961,572	4,468,927	3,145,429
Earnings per share:									
Basic/diluted earnings per share (Kobo)	10	924	660	233	189	906	614	229	161

The accompanying notes form an integral part of these consolidated and separate financial statements

**NIGERIAN AVIATION HANDLING COMPANY PLC**  
**CONSOLIDATED AND SEPARATE STATEMENTS OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2025**


	Notes	Group		Company	
		Dec 2025 N'000	Dec 2024 N'000	Dec 2025 N'000	Dec 2024 N'000
<b>Assets</b>					
<b>Non-current assets</b>					
Property, plant and equipment	11	22,099,865	23,356,880	21,909,336	23,167,123
Intangible assets	14	1,042,189	191,836	945,578	95,520
Investment property	15	254,368	264,905	254,368	264,905
Right-of-use assets	12&13	535,235	604,259	535,235	604,260
Investment in subsidiaries	16	-	-	241,000	241,000
<b>Total non-current assets</b>		<b>23,931,657</b>	<b>24,417,880</b>	<b>23,885,517</b>	<b>24,372,808</b>
<b>Current assets</b>					
Inventories	17	1,856,561	895,638	1,351,332	683,130
Trade and other receivables	19	11,549,675	14,028,689	9,923,989	9,979,270
Intercompany receivables	20	-	-	363,602	300,147
Intercompany loan	20b	-	-	237,932	3,408,132
Prepayments	18	5,312,209	1,451,077	4,266,447	1,128,971
Cash and Cash Equivalent	22	11,226,191	6,159,606	9,422,829	5,090,561
<b>Total current assets</b>		<b>29,944,636</b>	<b>22,535,010</b>	<b>25,566,131</b>	<b>20,590,211</b>
<b>Total assets</b>		<b>53,876,293</b>	<b>46,952,890</b>	<b>49,451,648</b>	<b>44,963,019</b>
<b>Equity and liabilities</b>					
<b>Equity</b>					
Share capital	23	974,531	974,531	974,531	974,531
Share premium	24	1,752,336	1,752,336	1,752,336	1,752,336
Retained earnings	26	23,749,972	17,314,624	22,168,600	15,704,422
<b>Total equity attributable to equity holders of the Company</b>		<b>26,476,839</b>	<b>20,041,491</b>	<b>24,895,467</b>	<b>18,431,289</b>
Non-controlling interests	26b	20,082	33,500	-	-
<b>Total equity</b>		<b>26,496,921</b>	<b>20,074,991</b>	<b>24,895,467</b>	<b>18,431,289</b>
<b>Non-current liabilities</b>					
Lease liabilities	27	757,113	1,105,025	757,113	1,105,025
Deferred tax liabilities	8C	477,538	459,848	465,795	465,795
Interest-bearing loan and borrowings	28.2	3,491,229	3,505,781	3,491,229	3,505,781
<b>Total non-current liabilities</b>		<b>4,725,880</b>	<b>5,070,654</b>	<b>4,714,137</b>	<b>5,076,601</b>

**NIGERIAN AVIATION HANDLING COMPANY PLC**  
**CONSOLIDATED AND SEPARATE STATEMENTS OF FINANCIAL POSITION – Continued**  
**AS AT 31 DECEMBER 2025**

	Notes	Group		Company	
		Dec 2025 N'000	Dec 2024 N'000	Dec 2025 N'000	Dec 2024 N'000
<b>Current liabilities</b>					
Current tax liabilities	8b	6,387,108	5,905,413	6,288,937	5,802,747
Trade and other payables	28	12,366,131	13,855,879	11,710,236	13,881,354
Interest-bearing loan and borrowings	28.2	1,946,421	1,821,253	1,806,421	1,731,253
Lease liabilities	27	-	27,169	-	27,169
Deferred income	29	1,953,832	197,531	36,450	12,606
<b>Total current liabilities</b>		<u>22,653,492</u>	<u>21,807,245</u>	<u>19,842,044</u>	<u>21,455,129</u>
<b>Total liabilities</b>		<u>27,379,372</u>	<u>26,877,899</u>	<u>24,556,181</u>	<u>26,531,730</u>
<b>Total equity and liabilities</b>		<u>53,876,293</u>	<u>46,952,890</u>	<u>49,451,648</u>	<u>44,963,019</u>
		=====	=====	=====	=====

The financial statements were approved by the Board of Directors on 29 January, 2026 and signed on its behalf by:

  
 .....  
 Mr. Olumuyiwa Olumekun  
 Group Managing Director  
 FRC/2013/PRO/ODN/002/00000003965

  
 .....  
 Mr. Adeoye Emiloju  
 Chief Financial Officer  
 FRC/2019/PRO/CAN/001/00000019815

The accompanying notes form an integral part of these consolidated and separate financial statements

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

**FOR THE YEAR ENDED 31 DECEMBER 2025**

<b>Group</b>	<b>Share capital N'000</b>	<b>Share premium N'000</b>	<b>Retained earnings N'000</b>	<b>Total N'000</b>	<b>Non- Controlling interest N'000</b>	<b>Total equity N'000</b>
<b>2025</b>						
At 1 January 2025	974,531	1,752,336	17,314,624	20,041,491	33,500	20,074,991
Profit for the year	-	-	18,012,781	18,012,781	(13,418)	17,999,363
Other comprehensive income net of tax	-	-	-	-	-	-
	-----	-----	-----	-----	-----	-----
Total comprehensive income for the year, net of tax	-	-	18,012,781	18,012,781	(13,418)	17,999,363
	-----	-----	-----	-----	-----	-----
Investment by NCI	-	-	-	-	-	-
Dividend paid (Note 26c)	-	-	(11,577,433)	(11,577,433)	-	(11,577,433)
	-----	-----	-----	-----	-----	-----
<b>At 31 December 2025</b>	<b>974,531</b>	<b>1,752,336</b>	<b>23,749,972</b>	<b>26,476,839</b>	<b>20,082</b>	<b>26,496,921</b>
	=====	=====	=====	=====	=====	=====
<b>2024</b>						
At 1 January 2024	974,531	1,752,336	9,400,480	12,127,347	-	12,127,347
Profit for the year	-	-	12,864,761	12,864,761	-	12,864,761
Other comprehensive income net of tax	-	-	-	-	-	-
	-----	-----	-----	-----	-----	-----
Total comprehensive income for the year, net of tax	-	-	12,864,761	12,864,761	-	12,864,761
	-----	-----	-----	-----	-----	-----
Investment by NCI	-	-	-	-	33,500	33,500
Dividend paid (Note 26c)	-	-	(4,950,617)	(4,950,617)	-	(4,950,617)
	-----	-----	-----	-----	-----	-----
<b>At 31 December 2024</b>	<b>974,531</b>	<b>1,752,336</b>	<b>17,314,624</b>	<b>20,041,491</b>	<b>33,500</b>	<b>20,074,991</b>
	=====	=====	=====	=====	=====	=====

The accompanying notes form an integral part of these consolidated and separate financial statements

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**SEPARATE STATEMENT OF CHANGES IN EQUITY**

**FOR THE YEAR ENDED 31 DECEMBER 2025**

<b>Company 2025</b>	<b>Share capital N'000</b>	<b>Share premium N'000</b>	<b>Retained earnings N'000</b>	<b>Total N'000</b>
At 1 January 2025	974,531	1,752,336	15,704,422	18,431,289
Profit for the year	-	-	17,667,381	17,667,381
Other comprehensive income net of tax	-	-	-	-
	-----	-----	-----	-----
Total comprehensive income for the year, net of tax	-	-	17,667,381	17,667,381
	-----	-----	-----	-----
Dividend paid (Note 26c)	-	-	(11,203,203)	(11,203,203)
	-----	-----	-----	-----
<b>At 31 December 2025</b>	<b>974,531</b>	<b>1,752,336</b>	<b>22,168,600</b>	<b>24,895,467</b>
	=====	=====	=====	=====
<b>2024</b>	<b>Share capital N'000</b>	<b>Share premium N'000</b>	<b>Retained earnings N'000</b>	<b>Total N'000</b>
At 1 January 2024	974,531	1,752,336	8,693,467	11,420,334
Profit for the year	-	-	11,961,572	11,961,572
Other comprehensive income net of tax	-	-	-	-
	-----	-----	-----	-----
Total comprehensive income for the year, net of tax	-	-	11,961,572	11,961,572
	-----	-----	-----	-----
Dividend paid (Note 26c)	-	-	(4,950,617)	(4,950,617)
	-----	-----	-----	-----
<b>At 31 December 2024</b>	<b>974,531</b>	<b>1,752,336</b>	<b>15,704,422</b>	<b>18,431,289</b>
	=====	=====	=====	=====

The accompanying notes form an integral part of these consolidated and separate financial statements



**NIGERIAN AVIATION HANDLING COMPANY PLC**

**CONSOLIDATED AND SEPARATE STATEMENTS OF CASH FLOWS**

**FOR THE YEAR ENDED 31 DECEMBER 2025**

	Notes	Group		Company	
		Dec 2025 N'000	Dec 2024 N'000	Dec 2025 N'000	Dec 2024 N'000
<b>Operating activities</b>					
Profit before tax		24,255,721	18,702,142	23,822,116	17,716,194
<b>Adjustments to reconcile profit before tax to net cash flows:</b>					
Depreciation of property, plant and equipment	9d	2,547,125	1,247,522	2,506,561	1,217,092
Depreciation of investment property	9d	10,537	11,251	10,537	11,251
Amortization of intangible asset	9d	15,529	26,044	15,149	25,730
Depreciation of right-of-use asset	9d	69,024	31,939	69,024	48,359
Profit on disposal of property, plant and equipment	6	(4,474)	(116)	(1,474)	-
Loss on disposal of property, plant and equipment	9b	-	215,840	-	215,840
Bad debt written off	9b	-	8,937	-	-
Expected credit losses on account receivables	9c	600,000	470,885	600,000	342,216
Expected credit losses on intercompany	9c	-	-	-	(15,241)
Expected credit losses on intercompany loan	9c	-	-	-	94,238
Expected credit loss on short-term deposit	9c	-	(9,085)	-	(9,085)
Intercompany bad debt written-off	9b	-	-	-	420,760
Property, plant and equipment written off	9b	-	4,022	-	4,022
Deferred rent released to profit or loss	29	(216,603)	(274,394)	(216,603)	(274,394)
Finance cost	7	2,181,481	1,282,420	2,029,371	1,261,986
Finance income	7	(1,602,507)	(145,982)	(1,497,933)	(145,982)
Unrealized/Realized exchange (gain)/loss	9	576,049	1,670,880	600,557	1,670,880
		28,431,882	23,242,305	27,937,305	22,583,866
<b>Working capital adjustments:</b>					
(Increase)/Decrease in inventories		(960,923)	(397,495)	(668,202)	(184,987)
(Increase)/Decrease In trade and other receivables		74,857	(5,857,083)	(2,348,876)	(5,432,580)
(Increase)/ Decrease in intercompany receivables		-	-	(63,455)	(125,398)
(Increase)/Decrease in prepayments		(3,861,132)	3,683,906	(3,137,476)	3,713,090
(Decrease)/Increase in trade and other payables		(2,119,366)	3,547,884	(2,507,444)	3,812,382
(Decrease)/Increase in Interest bearing borrowings		125,168	-	75,168	-
		21,690,486	24,219,517	19,287,020	24,366,373
Taxation paid	8(b)	(3,970,506)	(1,781,807)	(3,864,388)	(1,708,737)
Net cash flows from operating activities		17,719,980	22,437,710	15,422,632	22,657,636

The accompanying notes form an integral part of these consolidated and separate financial statements

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**CONSOLIDATED AND SEPARATE STATEMENTS OF CASH FLOWS – Continued**

**FOR THE YEAR ENDED 31 DECEMBER 2025**

	Notes	Group		Company	
		Dec 2025 N'000	Dec 2024 N'000	Dec 2025 N'000	Dec 2024 N'000
<b>Investing activities</b>					
Purchase of property, plant and equipment	11	(1,339,545)	(17,281,876)	(1,294,529)	(17,174,893)
Acquisition of intangible asset	14	(865,882)	(13,825)	(865,207)	(11,325)
Investment in subsidiary	16	-	-	-	(36,000)
Proceeds from disposal of property, plant and equipment		-	7,609	-	7,409
Rent received	29	1,972,904	324,738	240,447	220,843
Interest received	7	1,602,507	145,982	1,497,933	145,982
		=====	=====	=====	=====
Net cash flows used in investing activities		1,369,984	(16,817,372)	(421,356)	(16,847,984)
		=====	=====	=====	=====
<b>Financing activities</b>					
Interest paid	28.2.1	(1,739,736)	(1,021,895)	(1,587,626)	(1,011,201)
Lease payment	27	(816,826)	(182,744)	(816,826)	(182,744)
Loan received from bank & Subsidiary loan repayment	28.2.1	1,856,421	6,073,246	5,016,622	5,983,246
Loan repayment	28.2.1	(1,745,805)	(2,296,933)	(1,745,805)	(2,296,933)
Loan to related party	20b	-	-	(332,170)	(292,370)
Dividends paid	26	(11,577,433)	(4,950,617)	(11,203,203)	(4,950,617)
		=====	=====	=====	=====
Net cash flows used in financing activities		(14,023,379)	(2,378,943)	(10,669,008)	(2,750,619)
		=====	=====	=====	=====
Net increase/ (decrease) in cash and cash equivalent		5,066,585	3,241,395	4,332,268	3,059,033
Cash and cash equivalents at 1 January		6,160,928	2,919,533	5,090,884	2,031,851
		=====	=====	=====	=====
Cash and cash equivalents at 31 December	22	11,227,513	6,160,928	9,423,152	5,090,884
		=====	=====	=====	=====

The accompanying notes form an integral part of these consolidated and separate financial statements

**NIGERIAN AVIATION HANDLING COMPANY PLC**  
**Shareholding Structure/Free Float Status**

Description	31-Dec-25		31-Dec-24	
	Units	Percentage (In relation to Issued Share Capital)	Units	Percentage (In relation to Issued Share Capital)
Issued Share Capital	1,949,062,500	100%	1,949,062,500	100%
Details of Substantial Shareholdings (5% and above)				
<b>[Name(s) of Shareholders]</b>				
Godsmart Nigeria Ltd	497,293,890	25.51%	532,278,312	27.31%
White Cowry Industries Limited	168,643,862	8.65%	168,643,862	8.65%
Awhua Resources Limited	138,945,487	7.13%	138,945,487	7.13%
<b>Total Substantial Shareholdings</b>	<b>804,883,239</b>	<b>41.29%</b>	<b>839,867,661</b>	<b>43.09%</b>
Details of Directors Shareholdings (direct and indirect), excluding directors' holding substantial interests				
<b>[Name(s) of Directors]</b>				
Dr. Seinde Fadeni Oladapo	-	0.00%	-	0.00%
Rev. Victor Abimbola Olaiya	1,170,142	0.06%	671,110	0.03%
Mr. Indranil Gupta	-	0.00%	-	0.00%
Mrs. Bakare Adebisi Oluwayemisi	38,059	0.00%	38,059	0.00%
Mr. Akinwumi Godson Fanimokun (Direct)	7,031,932	0.36%	7,031,932	0.36%
Mr. Salman Taofeeq Oluwatoyin	54,000	0.00%	-	0.00%
Mr. Abdulhamid Aliyu	-	0.00%	-	0.00%
Mr. Tajudeen Moyosola Shobayo (Direct)	22,485,768	1.15%	19,508,768	1.00%
Prof. Enyinna Ugwuichi Okpara (Direct)	39,600	0.00%	39,600	0.00%
Dr. Peter Olusola Obabori	1,000,000	0.05%	-	0.00%
Mrs. Abimbola Adunola Adebakin	-	0.00%	-	0.00%
Mr. Olumekun Muiyiwa	150,000	0.01%	-	0.00%
Prince Saheed Lasisi (Direct)	7,767,593	0.40%	7,551,999	0.39%
<b>Total Directors' Shareholdings</b>	<b>39,737,094</b>	<b>2.03%</b>	<b>34,841,468</b>	<b>1.78%</b>
Details of Other Influential shareholdings, if any (E.g. Government, Promoters)				
<b>[Name(s) of Entities/ Government]</b>	-	-	-	-
<b>Total of Other Influential Shareholdings</b>	-	-	-	-
Free Float in Unit and Percentage	1,104,442,167	56.68%	1,074,353,371	55.13%
Free Float in Value	N119,279,754,036.00		N49,473,972,735	

**Declaration:**

A) NAHCO Plc with a free float percentage of <b>56.67%</b> as at December 31, 2025 is compliant with The Exchange's free float requirements for companies listed on the Main Board.
B) NAHCO Plc with a free float percentage of <b>55.12%</b> as at December 31, 2024 is compliant with The Exchange's free float requirements for companies listed on the Main Board.

**Note:**

\* Share Price as at December 31, 2025 **N108.00**

\* Share Price as at December 31, 2024 **N46.05**

## NIGERIAN AVIATION HANDLING COMPANY PLC

### NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

#### 1 Reporting entity

Nigerian Aviation Handling Company PLC ("nahco aviance" or "the Company") is a company domiciled in Nigeria with its registered office at Murtala Muhammed International Airport, Ikeja, Lagos. The consolidated financial statements of the Group for the year ended 31 December 2025 comprise the Company and its subsidiaries (together referred to as the "Group" and individually as "Group entities"). The group is primarily involved in provision of services including aircraft handling, cargo handling, passenger handling, passenger profiling, crew transportation, energy and power distribution and leasing of ground handling equipment.

#### 2 Basis of preparation

##### (a) Statement of compliance

The financial statements have been prepared in accordance with the IFRS Accounting Standards as issued by the International Accounting Standards Board, the provisions of the Companies and Allied Matters Act 2020 and in compliance with the Financial Reporting Council of Nigeria (Amendment) Act, 2023.

The consolidated and separate financial statements were authorized for issue by the Directors on 29 January, 2026.

##### (b) Functional and presentation currency

These financial statements are presented in the Nigerian Naira, which is the Group's functional currency. Except as indicated, financial information presented in Naira has been rounded to the nearest thousands.

##### (c) Basis of measurement

These financial statements are prepared on the historical cost basis except where fair values are adopted and disclosed in the policy and notes to the consolidated and separate financial statements.

##### (d) Composition of the financial Statement

Financial statements consist of :

- (i) Consolidated and separate statements of profit or loss and other comprehensive statement
- (ii) Consolidated and separate statements of the financial position
- (iii) Consolidated and separate statements of changes in equity
- (iv) Consolidated and separate statements of cash flows
- (v) Notes to the consolidated and separate financial statements

##### (e) Use of estimates and judgments

The preparation of the consolidated and separate financial statements is in conformity with the IFRSs requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

2 Basis of preparation – Continued

(e) Use of estimates and judgments - Continued

**Judgments**

In the process of applying the Group's accounting policies, management has made the following judgments, which have the most significant effect on the amounts recognised in the financial statements:

**Determining the timing of satisfaction of Ground and Cargo Handling Services**

Revenue from contract with customers is to be recognized over time because the customer simultaneously receives and consumes the benefits provided by the Company. The fact that another entity would not need to re-perform the service that the Company has provided to date demonstrates that the customer simultaneously receives and consumes the benefits of the Company's performance as it performs.

The company has determined that the input method is the best method in measuring progress of Ground and Cargo Handling

**Operating lease commitments – Group as lessor**

The group has entered into commercial property leases on its investment property portfolio. The group has determined, based on an evaluation of the terms and conditions of the arrangements, such as the lease term not constituting a major part of the economic life of the commercial property and the present value of the minimum lease payments not amounting to substantially all of the fair value of the commercial property, that it retains all the significant risks and rewards of ownership of these properties and accounts for the contracts as operating leases.

**Going concern**

The group's management has made an assessment of its ability to continue as a going concern and is satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, the Management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on the going concern basis.

**Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

**Discount rate used to determine the incremental borrowing rate**

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) as it relates to each specific subsidiary to measure lease liabilities. The IBR is the rate of interest that each entity in the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment.

The group estimates the IBR using the following steps:

Step 1: Reference rate: This is generally a government bond reflecting risk-free rate. Repayment profile was considered when aligning the term of the lease with the term for the source of the reference rate.

Step 2: Financing spread adjustment: Use credit spreads from debt with the appropriate term by considering Company's stand-alone credit rating or similar Company credit rating.

Step 3: Lease specific adjustment: Use of market yield for the leased assets, as an additional data point and to check the overall IBRs calculated.

## 2 Basis of preparation – Continued

### (e) Use of estimates and judgments – Continued

#### **Re-assessment of useful lives and residual values**

The Group carries its PPE at cost less accumulated depreciation and impairment in the consolidated and separate statements of financial position. The annual review of the useful lives and residual value of PPE result in the use of significant management judgements.

#### **Impairment of non-financial assets**

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions, conducted at arm's length for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset's performance of the CGU being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes.

The Group recognizes an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For debt instruments at fair value through OCI, the Group applies the low credit risk simplification. At every reporting date, the Group evaluates whether the debt instrument is considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In making that evaluation, the Group reassesses the internal credit rating of the debt instrument. In addition, the Group considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

The group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

#### **Fair value of financial instruments**

When the fair value of financial assets and financial liabilities recorded in the consolidated and separate statements of financial position cannot be derived from active markets, their fair value is determined using valuation techniques including the discounted cash flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. The judgments include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

## 2 Basis of preparation – Continued

### (e) Use of estimates and judgments – Continued

#### **Provision for expected credit losses of trade receivable**

The company uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating).

The provision matrix is initially based on the Group's historical observed default rates. The company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

#### **Taxes**

Uncertainties exist with respect to the interpretation of complex tax regulations, changes in tax laws, the amount and timing of future taxable income. Given the wide range of international business relationships and the long-term nature and complexity of existing contractual agreements, differences arising between the actual results and the assumptions made, or future changes to such assumptions, could necessitate future adjustments to tax income and expense already recorded. The group establishes provisions, based on reasonable estimates, for possible consequences of audits by the tax authorities.

## 3 Material accounting policies information

The material accounting policies information set out below have been applied consistently to all periods presented in these financial statements.

### (a) Basis of Consolidation

The consolidated and separate financial statements comprise the financial statements of the Group and its subsidiaries as at 31 December 2025. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee
- The ability to use its power over the investee to affect its returns

Generally, there is a presumption that a majority of voting rights results in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement(s) with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The group's voting rights and potential voting rights

The group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of Other Comprehensive Income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

### 3 Material accounting policies information - Continued

#### (a) Basis of Consolidation - Continued

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognizes the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognized at fair value.

#### (b) Foreign currency

##### *Foreign currency transactions*

Transactions in foreign currencies are translated into the respective functional currencies of Group entities at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at each reporting date are retranslated to the functional currency at exchange rates as at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in the functional currency translated at the exchange rate at the end of the year. Differences arising on settlement or translation of monetary items are recognised in the profit or loss.

#### (c) Property, plant and equipment

##### *Recognition and measurement*

All property, plant and equipment are initially stated in the statement of financial position at cost .

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. Items of property, plant and equipment under construction are disclosed as capital work-in-progress. The cost of construction recognized includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and borrowing costs on qualifying assets.

An item of property, plant and equipment is derecognized on disposal or when no future economic benefits are expected from its use or disposal. Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognized in profit or loss.

##### *Subsequent costs*

The cost of replacing part of an item of property or plant is recognised in the carrying amount of the item if it is probable that future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably.

The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property and equipment are recognised in the profit or loss as incurred.

##### *Depreciation*

Depreciation is recognised in the profit or loss on a straight-line basis to write down the cost of each asset, to their residual values over the estimated useful lives of each part of an item of property and equipment. Leased assets under finance lease are depreciated over the shorter of the lease term and their useful lives. Items of property, plant and equipment are depreciated from the date that they are installed and are ready for use, or in respect of internally constructed assets, from the date the asset is completed and available for use. Depreciation ceases at the earlier of the date that the asset is derecognised or classified as held for sale in accordance with IFRS 5. A non-current asset or disposal group is not depreciated while it is classified as held for sale.



### 3 Material accounting policies information - Continued

#### (c) Property, plant and equipment - Continued

The estimated useful lives for the current and comparative period are as follows:

Leasehold land	50 years
Leasehold building	50 years
Buildings	50 years
Computer equipment	3-10 years
Furniture, and equipment	2-10 years
Motor vehicles	4- 6 years
Plant and machinery	6-15 years
Capital work-in-progress	Not depreciated

Depreciation methods, useful lives and residual values are reviewed at each financial year- end and adjusted if appropriate. The assessment of the useful life during the year, has no significant impact on the financial statements.

Capital work-in-progress are assets under construction which take substantial period of time before being ready for their intended use. These are recorded at the cost incurred to date less any impairment loss and no depreciation is charged on these amounts. Depreciation commences when the assets are ready for their intended use.

#### **De-recognition**

An item of property and equipment is derecognised on disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

#### (d) Intangible assets

The group's intangible assets comprise software that are not integral part of the related hardware. The intangible assets have finite useful lives of between ten and thirty years (10-30 years) and are measured at cost less accumulated amortisation and accumulated impairment losses.

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred.

#### **Intangible assets acquired separately**

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

#### **Derecognition of intangible assets**

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset are recognised in the profit or loss when the asset is derecognised.

Amortisation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

#### (e) Inventories

Inventories are shown at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. The cost includes direct cost and appropriate overheads and is determined on the first-in first-out method.

### 3 Material accounting policies information - Continued

#### (f) Financial Instruments

##### i) Financial assets

###### Recognition

Non-derivative financial instruments- recognition and measurement

The Group recognizes a financial asset when it becomes a party to the contractual provisions of the instrument. The Group initially recognizes trade and other receivables on the date of transaction. Transaction cost of a financial asset measured at fair value through profit or loss is recognized as profit or loss.

###### Trade and other receivables

A receivable represents the Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

###### Classification of non-derivative financial assets

Classification and measurement model of non-derivative financial assets are summarized as follows. The Group classifies financial assets at initial recognition as financial assets measured at amortized cost, debt instruments measured at fair value through other comprehensive income,

###### Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at fair value through OCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

###### Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss equity instruments measured at fair value through other comprehensive income or financial assets measured at fair value through profit or loss.

### 3 Material accounting policies information - Continued

#### (f) Financial Instruments – Continued

##### **Financial assets measured at amortized cost**

A financial asset that meets both the following condition is classified as a financial asset measured at amortized cost.

- The financial asset is held within the Group's business model whose objective is to hold assets in order to collect contractual cash flows.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A financial asset measured at amortized cost is initially recognized at fair value plus transaction cost directly attributable to the asset. After initial recognition, carrying amount of the financial asset measured at amortized cost is determined using the effective interest method, net of impairment loss, if necessary.

##### **Debt instruments measured at fair value through other comprehensive income**

A debt instrument that meets both the following condition is classified as a financial asset measured at fair value through other comprehensive income.

- The financial asset is held within the Group's business model whose objective is achieved by both collecting contractual cash flows and selling financial assets.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt instrument measured at fair value through other comprehensive income is recognized initially at fair value plus transaction cost directly attributable to the asset. After initial recognition, the asset is measured at fair value with changes in fair value included as "financial asset at fair value through other comprehensive income" in other comprehensive income. Accumulated gains or losses recognized through other comprehensive income are directly transferred to profit or loss when debt instrument is derecognized.

##### **Trade and other payables**

Trade and other payables are stated at amortised cost using the effective interest method. Short-duration other payables with no stated interest rate are measured at original invoice amount unless the effect of imputing interest would be significant.

##### **Derecognition of financial assets**

The Group derecognises a financial asset when the contractual rights to cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred, or has assumed an obligation to pay those cashflows to one or more recipients, subject to certain criteria.

Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

#### **ii. Non-derivative financial liabilities.**

##### **Recognition and measurement of financial liabilities**

The Group recognizes financial debt when the Group becomes a party to the contractual provisions of the instruments. The measurement of financial debt is explained in (b) Classification of financial liabilities.

#### **(b) Classification of financial liabilities**

A financial liability other than those measured at fair value through profit or loss is classified as a financial liability measured at amortized cost. A financial liability at amortized cost is initially measured at fair value less transaction cost directly attributable to the issuance of the financial liability. After initial recognition, the financial liability is measured at amortized cost based on the effective interest rate method.

### 3 Material accounting policies information - Continued

#### (f) Financial Instruments – Continued

##### (c) Derecognition of financial liabilities

The Group derecognizes a financial liability when the financial liability is distinguished, i.e. when the contractual obligation is discharged or cancelled or expired.

##### Impairment of financial asset

The Group recognizes 12-month expected credit loss as loss allowance when there is no significant increase in the credit risk since initial recognition. When there is a significant increase in credit risk since initial recognition, expected credit losses for the remaining life of the financial assets are recognized as loss allowance. Whether credit risk is significantly increased or not is determined based on the changes in default risk. To determine if there is a change in default risk, following factors are considered. However, the Group always measures loss allowance for trade receivables at an amount equal to lifetime expected credit losses.

- External credit rating of the financial asset
- Downgrade of internal credit rating
- and increase in leverage.

##### Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognized, modified or impaired.

The Group's financial assets at amortised cost includes trade receivables.

##### Trade and other receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost, less allowance for impairment. The carrying amount of trade receivable is reduced through the use of an allowance account. When trade receivables are uncollectible, it is written off as 'administrative expenses' in the profit or loss. Subsequent recoveries of amounts previously written off are included in other operating income.

##### Cash and short-term deposits

Cash and cash equivalents comprise of cash, bank balances and call deposits with original maturities of three months or less. There is no significant loss of value on conversion.

For the purpose of the consolidated and separate statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Group's cash management.

#### (g) Share Capital

##### Ordinary Shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares and share options are recognised as deductions from equity, net of any tax effects.

##### Dividend on ordinary shares

Dividends on the Group's ordinary shares are recognised in equity in the period in which they are paid or, if earlier, approved by the Group's shareholders.

**(h) Taxation**

Income tax on the profit or loss for the year comprises current tax. Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the reporting date and any adjustment required for prior period.

Deferred tax is recognised in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes. Deferred tax is not recognised for the temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss. Currently enacted tax rates are used to determine deferred tax. Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

**3 Material accounting policies information - Continued**

**(f) Financial Instruments – Continued**

**(j) Employee benefits**

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contribution into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in the profit or loss when they are due. In accordance with the Pension reform Act 2014, employees contribute 8% from their salary while the company contributes 10% on behalf of each employee. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

**(j) Short-term benefits**

Short-term employee benefit obligations including salaries, allowances, and bonuses are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term cash bonus plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

**Termination benefits**

Termination benefits are expensed at the earlier of when the Company can no longer withdraw the offer of those benefits and when the Company recognises costs for a restructuring. If benefits are not expected to be settled wholly within 12 months of the end of the reporting period, then they are discounted.

**(k) Provisions**

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received, and the amount of the receivable can be measured reliably.

**(l) Revenue from contract with customers**

The group is involved in aviation cargo, aircraft handling, crew and passenger transportation service delivery and power distribution. Revenue from contract with customer is recognized when controls of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in an exchange for those goods and services.

**Passenger and Aircraft Handling services**

The performance obligation is satisfied upon completion and acceptance by the customers.

**Cargo Handling services**

These are contracts with customers with respect to cargo handling services and the performance is satisfied overtime and payment is generally due upon completion and acceptance of the customers.

**(l) Finance income and expense**

Finance income comprise of interest on funds invested. Finance costs comprise interest expense on borrowings, exchange differences on financial instruments and bank charges.

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in the profit and loss using the effective interest method. Foreign currency gains and losses are reported on a net basis as either finance income or finance cost depending on whether foreign currency movements are in a net gain or net loss position except for foreign currency translation differences recorded in other comprehensive income.

### 3 Material accounting policies information - Continued

#### (m) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production of goods and services or for administrative purposes. Investment property is measured at cost less accumulated depreciation and impairment loss. Cost includes expenditure that is directly attributable to the acquisition of the investment property. Investment property held by the Group is depreciated over the estimated useful life of 50 years on a straight-line basis. Fair values are determined at the end of the reporting period and disclosed.

#### (n) Earnings per share

The group presents basic earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the period.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares. The Group did not have diluted shares, hence there was not calculation of diluted EPS.

#### (o) Fair value measurement

The group measures financial instruments and non-financial assets such as investment properties, at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability

Or

- In the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements at fair value on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

### 3 Material accounting policies information - Continued

(p) **Current versus non-current classification**

The group presents assets and liabilities in the statement of financial position based on current/non-current classification. An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period

Or

- Cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in the normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period

Or

- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

(q) **Leases**

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Group as a leasee**

The Group applies a single recognition and measurement approach for all leases. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) **Right of use of assets**

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, plus any accrued lease liabilities or prepayments. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

- Office building 15-20 years
- Leasehold land 50 years

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in section (2) Impairment of non-financial assets.

### 3 Material accounting policies information - Continued

(q) **Leases - Continued**

ii) **Lease Liabilities**

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include only fixed payments.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

iii) **Short term leases**

The Group applies the short-term lease recognition exemption to its short-term leases of properties (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognised as expense on a straight-line basis over the lease term.

**Group as a lessor**

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in other income in the statement of profit or loss due to its nature. Initial direct costs incurred in negotiating and arranging an

**Group as a lessee**

The Group has lease contracts for various land and buildings used in its operations. Leases of land and buildings generally have lease terms between 15 to 20 years. The Group's obligations under its leases are secured by the lessor's title to the leased assets. Most of these lease contracts contain extension and termination options which have been considered in the non-cancellable period of the lease. All lease arrangements below N50,000 are expensed in the year they are incurred.

(r) **Government Grant**

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the period that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

When the Group receives grants of non-monetary assets, the asset and the grant are recorded at fair value amounts and released to the profit or loss over the expected useful life in a pattern of consumption of the benefit of the underlying asset by equal annual instalments. When loans or similar assistance are provided by governments or related institutions, with an interest rate below the current applicable market rate, the effect of this favourable interest is regarded as a government grant. The loan or assistance is initially recognised and measured at fair value and the government grant is measured as the difference between the initial carrying value of the loan and the proceeds received.

4 **Changes in accounting policies and disclosures**

4a. **Standards and interpretations effective in the current year**

In the current year, the Company has applied a number of amendments to IFRS Standards and Interpretations issued by the International Accounting Standards Board (IASB) that are effective for an annual period that begins on or after 1 January 2024.

As it is imperative for reporting entities to consider the impact of the new standards/amendments and ensure that the financial statements include necessary disclosures required on the initial application of an IFRS/amendments and in accordance with IAS 8.28.

**Lease liability in a Sale and Leaseback – Amendments to IFRS 16**

In September 2022, the Board issued Lease Liability in a Sale and Leaseback (amendments to IFRS 16). The amendment to IFRS 16 specifies the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction, to ensure the seller-lessee does not recognise any amount of the gain or loss that relates to the right of use it retains.

The amendment is effective for annual reporting periods beginning on or after 1 January 2024 and applies to seller lessee. A seller-lessee applies the amendment retrospectively in accordance with IAS 8 to sale and leaseback transactions entered into after the date of initial application (i.e., the amendment does not apply to sale and leaseback transactions entered into prior to the date of initial application).

The date of initial application is the beginning of the annual reporting period in which an entity first applied IFRS 16. Earlier application is permitted, and that fact must be disclosed. The amendments had no impact on the Group's financial statements.

**Amendments to IAS 1: Classification of Liabilities as Current or Non-current**

In January 2020, the IASB issued amendments to paragraphs 69 to 76 of IAS 1 to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement
- That a right to defer must exist at the end of the reporting period
- That classification is unaffected by the likelihood that an entity will exercise its deferral right
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are effective for annual reporting periods beginning on or after 1 January 2024 and must be applied retrospectively. The amendments had no impact on the Group's financial statements.

**Disclosures: Supplier Finance Arrangements -Amendments to IAS 7 and IFRS 7**

In May 2023, the Board issued amendments to IAS 7 Statement of Cash Flows and IFRS 7 Financial Instruments:

The amendments clarify the characteristics of supplier finance arrangements. In these arrangements, one or more finance providers pay amounts an entity owes to its suppliers. The entity agrees to settle those amounts with the finance providers according to the terms and conditions of the arrangements, either at the same date or at a later date than that on which the finance providers pay the entity's suppliers.

The amendments will be effective for annual reporting periods beginning on or after 1 January 2024. The amendments had no impact on the Group's financial statements.

4 **Changes in accounting policies and disclosures - Continued**

4b. **Standards and interpretations issued not yet effective**

The Group has chosen not to early adopt the following standards and interpretations, which have been published but not yet effective. The Group intends to adopt these new and amended standards and interpretations, if applicable, when they become effective.

**Classification and Measurement of Financial Instruments - Amendments to IFRS 9 and IFRS 7**

In May 2024, the Board issued Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7), which:

The amendments will be effective for annual reporting periods beginning on or after 1 January 2026. Early adoption is permitted, but will need to be disclosed. The Company will continue to monitor its operations and adopt requirement where applicable.

**Amendments to IFRS 10 and IAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture**

If a parent loses control of a subsidiary which does not contain a business, as a result of a transaction with an associate or joint venture, then the gain or loss on the loss of control is recognised in the parents' profit or loss only to the extent of the unrelated investors' interest in the associate or joint venture. The remaining gain or loss is eliminated against the carrying amount of the investment in the associate or joint venture. The same treatment is followed for the measurement to fair value of any remaining investment which is itself an associate or joint venture. If the remaining investment is accounted for in terms of IFRS 9, then the measurement to fair value of that interest is recognised in full in the parents' profit or loss.

The effective date of the amendment is to be determined by the IASB.

It is unlikely that the amendment will have a material impact on the Group's audited financial statements.



**Lack of exchangeability – Amendments to IAS 21**

The amendment to IAS 21 specifies how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. A currency is considered to be exchangeable into another currency when an entity is able to obtain the other currency within a time frame that allows for a normal administrative delay and through a market or exchange mechanism in which an exchange transaction would create enforceable rights and obligations.

If a currency is not exchangeable into another currency, an entity is required to estimate the spot exchange rate at the measurement date. An entity's objective in estimating the spot exchange rate is to reflect the rate at which an orderly exchange transaction would take place at the measurement date between market participants under prevailing economic conditions. The amendments note that an entity can use an observable exchange rate without adjustment or another estimation technique.

The amendments will be effective for annual reporting periods beginning on or after 1 January 2025. Early adoption is permitted, but will need to be disclosed.

**4b. Standards and interpretations issued not yet effective - Continued****IFRS 18 Presentation and Disclosure in Financial Statements**

In April 2024, the IASB issued IFRS 18, which replaces IAS 1 Presentation of Financial Statements. IFRS 18 introduces new requirements for presentation within the statement of profit or loss, including specified totals and subtotals. Furthermore, entities are required to classify all income and expenses within the statement of profit or loss into one of five categories: operating, investing, financing, income taxes and discontinued operations, whereof the first three are new.

IFRS 18 also requires disclosure of newly defined management-defined performance measures, subtotals of income and expenses, and includes new requirements for aggregation and disaggregation of financial information based on the identified 'roles' of the primary financial statements (PFS) and the notes.

In addition, narrow-scope amendments have been made to IAS 7 Statement of Cash Flows, which include changing the starting point for determining cash flows from operations under the indirect method, from 'profit or loss' to 'operating profit or loss' and removing the optionality around classification of cash flows from dividends and interest. In addition, there are consequential amendments to several other standards.

IFRS 18, and the amendments to the other standards, are effective for reporting periods beginning on or after 1 January 2027, but earlier application is permitted and must be disclosed. IFRS 18 will apply retrospectively.

The group is currently working to identify all impacts the amendments will have on the primary financial statements and notes to the financial statements.

**IFRS 19 Subsidiaries without Public Accountability: Disclosures**

In May 2024, the IASB issued IFRS 19, which allows eligible entities to elect to apply its reduced disclosure requirements while still applying the recognition, measurement and presentation requirements in other IFRS accounting standards. To be eligible, at the end of the reporting period, an entity must be a subsidiary as defined in IFRS 10, cannot have public accountability and must have a parent (ultimate or intermediate) that prepares consolidated financial statements, available for public use, which comply with IFRS accounting standards.

**Contracts Referencing Nature-dependent Electricity (previously Power Purchase Agreements) (Amendments to IFRS 9 and IFRS 7)**

On 18 December 2024, the IASB issued amendments to enhance the reporting of financial effects from nature-dependent electricity contracts, commonly structured as power purchase agreements (PPAs).

The amendments take effect for annual reporting periods beginning on or after 1 January 2026, with early adoption permitted.

The amendments is not expected to have an impact on the Company's financial statements.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

## 5 Revenue

The Group's revenue represents the amount invoiced to customers for passenger handling, ground handling and cargo less trade discounts and exclude value added tax.

Revenue	Group		Company	
	Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
Aircraft handling	44,283,663	36,598,151	43,844,385	36,598,151
Cargo handling (Import Cargo)	11,412,838	7,915,112	9,779,231	7,674,204
Cargo handling (Export Cargo)	1,505,512	1,247,630	1,505,512	1,247,630
Natural sesame seeds & Raw cashew nuts & Tea	2,053,354	801,120		
	=====	=====	=====	=====
	59,255,367	46,562,013	55,129,128	45,519,985
	=====	=====	=====	=====
<b>Revenue ( others )</b>				
Disinfection and other services	46,390	3,942,334	46,390	2,899,559
Equipment rental and maintenance	5,907,748	3,038,866	5,907,748	3,038,866
	=====	=====	=====	=====
	5,954,138	6,981,200	5,954,138	5,938,425
	=====	=====	=====	=====
<b>Total revenue</b>	65,209,505	53,543,213	61,083,266	51,458,410
	=====	=====	=====	=====
<b>Timing of revenue recognition</b>				
Services transferred at a point in time	59,255,367	46,562,013	55,129,128	45,519,985
Services transferred over time	5,954,138	6,981,200	5,954,138	5,938,425
	=====	=====	=====	=====
<b>Total</b>	65,209,505	53,543,213	61,083,266	51,458,410
	=====	=====	=====	=====

Aircraft handling: Income from airport handling includes invoices raised for check in formalities, passenger profiling, security, and baggage handling (loading and offloading).

Cargo Handling: These include invoices raised for; cargo documentation services for airlines, import and export cargo facilitation through Nigeria's biggest network of customs bonded warehouses in Lagos, Kano, Abuja, Port-Harcourt and Enugu, using Galaxy computerisation system, which ensures safe storage and easy retrieval of cargoes.

Equipment rental and maintenance: The group leases its equipment to airlines for services that are not covered in the Standard Ground Handling Agreement.

- b. Ten major customers contributed N39.2 billion (2024: N37.9 billion) towards the revenue of the Group.

## 6 Other income

	Group		Company	
	Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
Rental income from investment property (Note 29)	216,603	273,964	216,603	273,964
Sundry income*	486,947	763,664	448,857	453,299
Profit on disposal of property, plant and equipment	4,474	116	1,474	-
Income from training services	6,151	2,279	6,151	2,279
	=====	=====	=====	=====
	714,175	1,040,023	673,085	729,542
	=====	=====	=====	=====

\* Sundry income relates to commission received on third party collections such as Agents welfare Fees and ANLCA dues, agents' registration fees and interest received on accounts.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

## 7 Finance income and expense calculated using effective interest method

	Group		Company	
	Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
<b>Finance costs:</b>				
Interest on lease liabilities (Note 27)	(441,745)	(169,919)	(441,745)	(160,179)
Interest on loans and borrowings (Note 28.2.1)	(1,739,736)	(1,112,501)	(1,587,626)	(1,101,807)
	<u>(2,181,481)</u>	<u>(1,282,420)</u>	<u>(2,029,371)</u>	<u>(1,261,986)</u>
<b>Finance income:</b>				
Interest income on fixed and bank deposits	1,602,507	145,982	1,497,933	145,982
	<u>1,602,507</u>	<u>145,982</u>	<u>1,497,933</u>	<u>145,982</u>
Net finance costs	<u>(578,974)</u>	<u>(1,136,438)</u>	<u>(531,438)</u>	<u>(1,116,004)</u>
	=====	=====	=====	=====

The above finance income and expenses relate to transactions on financial assets and liabilities through statement of profit or loss.

## 8 Taxation

## (a) The tax charge for the period comprises:

	Group		Company	
	Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
Company income tax	5,454,886	5,062,426	5,384,971	4,992,837
Police Trust Fund	-	896	-	884
NASENI Fund	-	44,799	-	44,180
Education tax (3%)	579,491	637,085	570,559	620,339
Prior year under provision*	221,981	617,444	199,205	617,444
	<u>6,256,358</u>	<u>6,362,650</u>	<u>6,154,735</u>	<u>6,275,684</u>
Deferred tax (Note 8c)	-	(525,269)	-	(521,062)
	<u>6,256,358</u>	<u>5,837,381</u>	<u>6,154,735</u>	<u>5,754,622</u>
	=====	=====	=====	=====

\*Under provision relates to provision for additional tax liability as a result of the tax audit exercise carried out by the federal tax authority.

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

**8 Taxation- continued**

(b) The movement on the current tax payable account during the year was as follows:

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
At 1 January	5,905,413	2,775,559	5,802,747	2,686,789
Charge for the year (Note 8a)	6,256,358	6,362,650	6,154,735	6,275,684
Payments made during the year	(3,970,506)	(1,781,807)	(3,864,388)	(1,708,737)
Withholding tax offset	(1,804,157)	(1,450,989)	(1,804,157)	(1,450,989)
	-----	-----	-----	-----
At 31 December	6,387,108	5,905,413	6,288,937	5,802,747
	=====	=====	=====	=====

(c) The movement on the deferred tax liability during the year was as follows:

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
At 1 January	459,848	985,117	465,795	986,857
Charge in the year & Adjustment	17,690			
Tax (credit)/expense recognised in profit or loss (Note 8a)	-	(525,269)	-	(521,062)
	-----	-----	-----	-----
At 31 December	477,538	459,848	465,795	465,795
	=====	=====	=====	=====

**NIGERIAN AVIATION HANDLING COMPANY PLC**
**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**
**9a. Operating costs**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
Payroll cost (Note 9e)	12,763,594	10,318,344	12,583,892	10,240,419
Natural sesame seeds,Raw cashew nuts & Tea & Lounge catering	2,021,072	224,892		
Local travels	11,844	3,581	7,792	3,581
Depreciation, amortization (Note 9d)	2,412,866	1,191,263	2,399,940	1,209,397
Diesel	829,470	1,063,219	829,470	1,027,190
Oil, motor repairs & maintenance	167,495	189,223	163,763	186,244
Trainings (internal and external)	308,548	213,254	306,818	209,321
Outstation and estacode allowances	47,463	52,116	46,013	46,508
Air ticket (local and foreign)	86,417	106,454	86,417	106,454
Other security expenses***	65,318	44,983	41,378	43,435
Machineries and equipment spares	904,427	743,243	904,427	743,243
Boots, helmets, ear muff etc.	6,221	89,932	6,221	89,932
Computer consumables and network expense	160,239	68,548	157,091	61,606
Electricity	178,940	160,874	173,466	153,117
Insurance	270,669	116,398	265,026	112,130
Printing and stationeries	64,790	41,274	57,634	37,302
Subscriptions	5,751	5,141	3,318	1,144
Relocation expenses (staff & equipment)	150,884	134,360	149,498	134,360
Office and warehouse maintenance	204,172	231,021	189,088	214,453
Aircraft Disinfectant costs	4,497	3,150	4,497	3,150
Concession expenses*	3,248,416	2,674,838	3,193,047	2,619,643
Short term lease	603,044	583,486	387,021	572,101
Other operating costs (Note 9ai)	2,083,396	2,200,521	1,639,512	1,812,007
	=====	=====	=====	=====
	26,599,533	20,460,115	23,595,329	19,626,737
	=====	=====	=====	=====
	<b>Group</b>		<b>Company</b>	
<b>9ai Other Operating Costs:</b>	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
Cleaning & fumigation	1,800	1,495	1,800	1,495
Clearing charges	11,505	136,846	11,505	136,846
Office plant, equipment, fittings and Value-added service expense	10,379	5,476	7,841	5,364
Postages, telex, newspaper and periodicals	-	2,306	-	2,272
Office Rent	131,372	10,529	93,626	10,529
Hotel accommodation	4,582	20,465	4,582	20,465
Motor running expenses and vehicles license	4,632	23,816	4,592	20,975
Consumables	84,303	48,136	72,607	45,686
Fuel expenses	69,915	59,517	67,132	59,517
Staff uniform & overall	249,327	28,377	249,327	28,377
Operational Cost - Inland Freights	222,213	470,622	-	121,173
Maintenance/Operations repairs & Maintenance	120,816	4,768	120,816	-
Year-end gifts	250,377	237,765	227,462	222,855
License renewals	79,299	9,235	30,327	4,654
Long service award	3,450	2,000	3,450	2,000
Palliative support	-	174,063	-	174,063
Hajj Expenses	92,888	406,129	92,888	406,129
Consulting	506,219	468,521	452,768	465,545
Others**	240,319	90,455	198,789	84,062
	=====	=====	=====	=====
	2,083,396	2,200,521	1,639,512	1,812,007
	=====	=====	=====	=====

\* Concession expenses is a percentage of revenue based on concession agreement reached with Federal Airport Authority of Nigeria (FAAN), Bi-courtney aviation and IBOM Airport.

\*\* Others consist of water, utilities- others, network, damaged/loss cargo and airlines surcharge expenses.

\*\*\* Other security expenses relates to amount paid to Federal Airport Authority of Nigeria (FAAN) for all security access to airports in Nigeria.

**NIGERIAN AVIATION HANDLING COMPANY PLC**
**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**
**9b. Administrative expenses:**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
Payroll costs (Note 9e)	5,095,134	4,114,330	4,884,279	3,953,940
Directors' remuneration	209,316	261,112	208,123	261,112
Board expenses	1,349,707	742,695	1,170,990	701,155
Depreciation/amortization (Note 9d)	229,349	125,493	201,331	93,035
Trainings (internal and external)	558,720	251,334	552,500	248,117
Outstation and estacode allowances	350,875	391,855	345,936	386,827
Hotel accommodation & AGM expenses	105,107	131,896	105,107	131,896
Air ticket (local and foreign)	227,174	338,310	224,425	335,999
Outsourced security	18,817	82,886	18,817	82,886
Other security expenses*	90,813	118,841	80,036	118,823
Computer consumables	234,320	101,769	232,086	101,769
Electricity	303,627	256,554	292,140	254,166
Insurance	94,147	51,202	94,147	46,703
Printing and stationeries	113,213	97,987	106,087	77,011
Audit fees	58,050	39,000	42,011	39,000
Office and warehouse maintenance	77,989	177,451	60,904	161,314
Advertisement	4,513	7,324	4,423	6,085
Corporate social responsibility	36,191	66,227	36,191	66,227
Corporate gifts & year end gifts	207,708	102,593	187,674	96,306
Business development, Business promotion & Public relations	1,752,276	2,455,940	1,682,567	2,369,094
Subscriptions	47,005	108,357	40,328	104,885
Intercompany bad debt written-off	-	-	-	420,760
Foreign exchange difference ***	576,049	1,670,880	600,557	1,670,880
Professional fees (Note 9bii)	587,191	439,797	566,885	417,721
Other administrative expenses (Note 9bi)	1,562,162	1,688,908	1,469,924	1,171,178
	=====	=====	=====	=====
	13,889,453	13,822,741	13,207,468	13,316,889
	=====	=====	=====	=====

\*Other security expenses consist of FAAN securities and access fees

\*\*\* Foreign exchange difference consist of realized exchange difference on purchases and importation of Ground Support Equipment (GSE) and unrealized exchange difference on financial assets and liabilities.

**9b (i). Other administrative expenses:**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
Cleaning & Fumigation	137,131	97,211	137,131	97,211
Other Motor Running Expenses	23,032	10,846	9,410	8,360
Office Plant, Equipment & Fittings	8,787	8,547	7,049	8,455
Telephone	43,390	23,763	40,709	22,561
Bad debt written-off	-	8,937	-	-
Staff Uniform & Overall	4,148	-	4,148	-
Entertainment	58,665	34,840	57,786	34,515
Postages, Telex, Newspaper & Periodicals	1,350	1,173	1,320	1,145
Consumables	71,023	16,326	68,916	15,949
Bank charges	100,216	89,488	78,318	89,245
Loss on disposal of property, plant and equipment	-	215,840	-	215,840
Write-off of property, plant and equipment	-	4,022	-	4,022
Donations	21,810	36,744	19,945	36,744
Rate & taxes	114,913	380,689	114,829	369,885
Fuel expenses	103,459	39,652	98,820	37,724
Network expenses	39,140	40,552	32,980	32,494
Licence renewal	291,480	84,869	283,687	82,657
Palliative Support	-	30,093	-	30,093
Long Service Award	50	4,800	50	4,800
Others**	543,568	560,516	514,826	79,478
	=====	=====	=====	=====
	1,562,162	1,688,908	1,469,924	1,171,178
	=====	=====	=====	=====

\*\* Other expenses consist of Airline surcharge, water, lease rental, filing & company secretary fee and visa, travelling and logistics, stamp duty etc.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

## 9b (ii) Professional fees are analyzed as follows.

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
	N'000	N'000	N'000	N'000
Consulting fees	553,315	424,050	533,009	401,974
Registrar's fees	10,071	6,118	10,071	6,118
Legal fees	23,805	9,629	23,805	9,629
	=====	=====	=====	=====
	587,191	439,797	566,885	417,721
	=====	=====	=====	=====

## 9c. Expected credit losses

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
	N'000	N'000	N'000	N'000
Expected credit losses on trade receivables (Note 30a)	600,000	470,885	600,000	342,216
Expected credit (write-back)/losses on intercompany (Note 20a)	-	-	-	(15,241)
Expected credit (write-back)/losses on short term deposit (Note 22a)	-	(9,085)	-	(9,085)
Expected credit losses on intercompany loan (Note 20c)	-	-	-	94,238
	=====	=====	=====	=====
	600,000	461,800	600,000	412,128
	=====	=====	=====	=====

## 9d. Depreciation and Amortization

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
	N'000	N'000	N'000	N'000
Depreciation of property, plant and equipment (Note 11)	2,547,125	1,247,522	2,506,561	1,217,092
Amortisation of intangible assets (Note 14)	15,529	26,044	15,149	25,730
Depreciation of investment property (Note 15)	10,537	11,251	10,537	11,251
Depreciation of right-of-use asset (Note 12&13)	69,024	31,939	69,024	48,359
	=====	=====	=====	=====
	2,642,215	1,316,756	2,601,271	1,302,432
	=====	=====	=====	=====

**Depreciation and amortization allocation:**

Operating Costs (Note 9a)	2,412,866	1,191,263	2,399,940	1,209,397
Administrative expenses (Note 9b)	229,349	125,493	201,331	93,035
	=====	=====	=====	=====
	2,642,215	1,316,756	2,601,271	1,302,432
	=====	=====	=====	=====

## 9e. Payroll cost

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
	N'000	N'000	N'000	N'000
<b>Payroll costs allocation:</b>				
Operating costs (Note 9a)	12,763,594	10,543,236	12,583,892	10,240,419
Administrative expenses (Note 9b)	5,095,134	4,114,330	4,884,279	3,953,940
	=====	=====	=====	=====
	17,858,728	14,657,566	17,468,171	14,194,359
	=====	=====	=====	=====

## 10. Basic/diluted earnings per share

The calculation of basic earnings per share at 31 December 2025 was based on the earnings attributable to ordinary shareholders of Group of N18.0 billion (2024: N12.9 billion) (Company: 2025: N17.7 billion and 2024: N11.9 billion) and on ordinary shares of 1,949,062,200 (2024: 1,949,062,200) of 50k each being the average number of ordinary shares in issue during the year.

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
	N'000	N'000	N'000	N'000
Profit attributable to ordinary shareholders	18,012,781	12,864,761	17,667,381	11,961,572
	=====	=====	=====	=====
Average number of ordinary shares	1,949,062	1,949,062	1,949,062	1,949,062
	=====	=====	=====	=====
Basic/ diluted earnings per share (Kobo)	924	660	906	614
	===	===	===	===

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

## 11 Property, Plant and Equipment (PPE) – Group

	Building	Plant & Machinery	Motor Vehicles	Computer Equipment	Furniture & Equipment	Capital WIP	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000
<b>GROUP COST:</b>							
At 1 January 2025	4,124,366	15,035,622	1,352,458	1,951,550	760,623	11,444,803	34,669,422
Additions	-	-	-	-	-	-	-
Write-off	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-
Reclassification	758	(222)	(1)	(57,875)	(2,587)	-	(59,927)
At 31st January 2025	4,125,124	15,035,400	1,352,457	1,893,675	758,036	11,444,803	34,609,495
Additions/(Transfer)	-	11,278,156	908,000	160,691	211,938	(11,219,240)	1,339,545
Disposals	-	-	(55,675)	(30,015)	-	-	(85,690)
Write-off	-	-	-	-	-	-	-
Transfer *	-	-	-	-	-	-	-
At 31 December 2025	4,125,124	26,313,556	2,204,782	2,024,351	969,974	225,563	35,863,350
<b>DEPRECIATION:</b>							
At 1 January 2025	930,783	7,366,708	765,373	1,645,721	607,637	-	11,316,222
Charge for the year adj.	1	3,194	436	(60,045)	(4,012)	-	(60,426)
Disposals	-	-	-	-	-	-	-
At 31st January 2025	930,784	7,369,902	765,809	1,585,676	603,625	-	11,255,796
Charge for the year	82,476	1,734,686	530,862	94,201	104,900	-	2,547,125
Disposals	-	-	(39,436)	-	-	-	(39,436)
Transfer	-	-	-	-	-	-	-
At 31 December 2025	1,013,260	9,104,588	1,257,235	1,679,877	708,525	-	13,763,485
<b>NET BOOK VALUE:</b>							
At 31 December 2025	3,111,864	17,208,968	947,547	344,474	261,449	225,563	22,099,865
At 31 December 2024	3,194,340	7,665,498	586,648	307,999	154,411	11,444,803	23,353,699

## 11 Property, plant and equipment (PPE) – Company

	Building	Plant & Machinery	Motor Vehicles	Computer Equipment	Furniture & Equipment	Capital WIP	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000
<b>COMPANY COST:</b>							
At 1 January 2025	4,036,251	14,222,699	1,258,398	1,901,325	670,711	11,444,803	33,534,187
Additions	-	-	-	-	-	-	-
Write-off	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-
Reclassification	758	(222)	(1)	(57,875)	(2,587)	-	(59,927)
At 31st January 2025	4,037,009	14,222,477	1,258,397	1,843,450	668,124	11,444,803	33,474,260
Additions/(Transfer)	-	11,277,868	908,000	143,721	184,180	(11,219,240)	1,294,529
Disposals	-	-	(55,675)	(30,015)	-	-	(85,690)
Write-off	-	-	-	-	-	-	-
At 31 December 2025	4,037,009	25,500,345	2,110,722	1,957,156	852,304	225,563	34,683,099
<b>DEPRECIATION:</b>							
At 1 January 2025	915,094	6,556,466	721,951	1,617,953	555,600	-	10,367,064
Charge for the year adj	1	3,194	436	(60,045)	(4,012)	-	(60,426)
Disposals	-	-	-	-	-	-	-
At 31st January 2025	915,095	6,559,660	722,387	1,557,908	551,588	-	10,306,638
Charge for the year	80,713	1,730,723	517,347	84,420	93,358	-	2,506,561
Disposals	-	-	(39,436)	-	-	-	(39,436)
Transfer	-	-	-	-	-	-	-
At 31 December 2025	995,808	8,290,383	1,200,298	1,642,328	644,946	-	12,773,763
<b>NET BOOK VALUE:</b>							
At 31 December 2025	3,041,201	17,209,962	910,424	314,828	207,358	225,563	21,909,336
At 31 December 2024	3,121,914	7,662,817	536,010	285,542	116,536	11,444,803	23,167,622



## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

**11b Property, plant and equipment – Continued**

- i. None of the items of PPE has been pledged as securities for liabilities during the year. (2024; Nil)
- ii. Capital work-in-progress represents cost incurred on the construction of Lagos export center as at 31 December 2025.
- iii. Write off: This represents costs that have been capitalized as part of capital work in progress over a long period of time which could not be associated with any item of property, plant and equipment.
- iv. Transfers: This represents Ground handling equipments that are reclassified/transferred from asset clearing account (Deposit for property, plant and equipment) to capital work-in-progress.

**12 Right-of-use assets - Group**

	Leasehold building N'000	Leasehold land N'000	Total N'000
Cost;			
At 1 January 2025	894,987	50,218	945,205
Addition	-	-	-
At 31 Jan 2025	894,987	50,218	945,205
Addition	-	-	-
At 31 December 2025	894,987	50,218	945,205
Depreciation			
At 1 January 2025	328,036	12,910	340,946
Charge for the year	-	-	-
At 31 Jan 2025	328,036	12,910	340,946
Charge for the year	68,021	1,003	69,024
At 31 December 2025	396,057	13,913	409,970
Net Book Value			
At 31 December 2025	498,930	36,305	535,235
31-Dec-24	566,951	37,308	604,259

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

**13. Right-of-use asset- Company**

	Leasehold building	Leasehold land	Total
Cost:	N'000	N'000	N'000
At 1 January 2025	894,987	50,218	945,205
Addition	-	-	-
At 31 Jan 2025	894,987	50,218	945,205
Addition	-	-	-
At 31 December 2025	894,987	50,218	945,205
Depreciation:			
At 1 January 2025	328,036	12,910	340,946
Charge for the year	-	-	-
Transfer from property, plant and equipment	-	-	-
At 31 Jan 2025	328,036	12,910	340,946
Charge for the year	68,021	1,003	69,024
At 31 December 2025	396,057	13,913	409,970
Net Book Value			
At 31 December 2025	498,930	36,305	535,235
31-Dec-24	566,951	37,308	604,259

**14 Intangible assets**

	Group		Company	
	Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
Cost:				
At 1 January	565,818	551,993	468,846	457,521
Addition/Reclassification	865,882	13,825	865,207	11,325
At 31 December 2025	1,431,700	565,818	1,334,053	468,846
Amortization:				
At 1 January	373,982	347,938	373,326	347,596
Amortization for the year	15,529	26,044	15,149	25,730
At 31 December 2025	389,511	373,982	388,475	373,326
Carrying amount:				
At 31 December 2025	1,042,189	191,836	945,578	95,520

- None of the items of Intangible asset was pledged as securities for liabilities during the year (2024; Nil).
- Intangible asset consist of Oracle ERP, Hemes, IBM Lotus, Windows and Galaxy applications

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

**15 Investment property**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
Cost:				
At 1 January	419,722	419,722	419,722	419,722
Additions	-	-	-	-
	-----	-----	-----	-----
At 31 December 2025	419,722	419,722	419,722	419,722
	-----	-----	-----	-----
Depreciation:				
At 1 January	154,817	143,566	154,817	143,566
Charge for the year	10,537	11,251	10,537	11,251
	-----	-----	-----	-----
At 31 December 2025	165,354	154,817	165,354	154,817
	=====	=====	=====	=====
Carrying amounts				
At 31 December 2025	254,368	264,905	254,368	264,905
	=====	=====	=====	=====

The fair value of the investment property at 31 December 2025 was N854.1 million (2024: N811.5 million). Total rental revenue from the investment property for the period ended 31 December 2025 was N216.6 million (2024: N273.9 million). The fair value of the properties are based on valuation performed by JIDE TAIWO & Co . Estate Surveyors & Valuers accredited independent valuers. (FRC/2012/00000000311) with their staff lead valuer in person of Adejobi Adetunji (FRC/2023/PRO/NIESV/004/101262) is a renowned specialist in valuing this types of investment properties.

	<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>
Total Rental income from investment properties**	216,603	273,964
Direct operating expenses (including repairs and maintenance) generating rental income (included in operating cost)	(10,537)	(11,251)
	-----	-----
Profit arising from investment properties	206,066	262,713
	=====	=====

\*\*The group has no restrictions on the realizability of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

Fair value hierarchy disclosures for investment properties are in Note 34.

**16 Investment in subsidiaries**

	<b>Company</b>			
	<b>Percentage</b>	<b>Dec-25</b>	<b>Percentage</b>	<b>Dec-24</b>
	<b>holding</b>	<b>N'000</b>	<b>holding</b>	<b>N'000</b>
Shares in subsidiaries:				
Nahco FTZ Limited	100	10,000	100	10,000
Nahco Energy and Infrastructure Limited	100	125,500	100	125,500
NAHCO Logistics Services Limited (Formerly Mainland Cargo	100	4,000	100	4,000
NAHCO Management Services Limited	51	25,500	51	25,500
NAHCO Travels and Hospitality Limited	100	30,000	100	30,000
NAHCO Foods and Beverages Limited	100	10,000	100	10,000
NAHCO Commodities Limited	70	21,000	70	21,000
NAHCO Academy Limited	100	5,000	100	5,000
NAHCO Power Solutions Limited	100	10,000	100	10,000
		-----		-----
		241,000		241,000
		=====		=====
<b>Movement in investment in subsidiaries</b>				
At 1 January		241,000		241,000
Acquisition of subsidiaries		-		-
Acquisition of Non-controlling interest		-		-
		-----		-----
At 31 December		241,000		241,000
		=====		=====

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

**16 Investment in subsidiaries – Continued**

On 1 January 2023, NAHCO Plc which own 63% of shares in NAHCO Energy and Infrastructure Limited acquired the minority interest of 37% for N100 million following the acquisition NAHCO Plc own 100% of the NAHCO Energy and Infrastructure Limited.

The transaction has been accounted for as an equity transaction and non-controlling interest eliminated as at 31 December 2023.

Details of the Group's subsidiaries at the end of the reporting date are as follows:

**(i) NAHCO FTZ Limited**

The company holds N10million ordinary shares of N1 each in this subsidiary, representing 100% of the issued share capital. The principal activity of this subsidiary is the management and operation of Free Trade Zone which includes leasing of plant and equipment, logistics, warehousing, transshipment, manufacturing and provision of related services. NAHCO FTZ was granted approval to operate at the Murtala Mohammed International Airport, Lagos as NFZ by the Nigerian Export Processing Zone Authority (NEPZA) in February 2014 and the applicable fees have been paid. The company has since commenced activities towards making the zone operational.

**(ii) NAHCO Energy and Infrastructure Limited**

NAHCO Plc previously hold 63% shareholding in NAHCO Energy and Infrastructure Limited, however, on 1 January 2023, the Company acquired the Non-controlling interest 37% shareholding (15 million shares of N1 each) for N100 million. With this acquisition NAHCO Plc has increased its shareholding to 100% in NAHCO Energy & Infrastructure Limited. The company intends to carry out energy and power distribution in Nigeria.

	<b>Dec-23</b>
	<b>N'000</b>
Cash consideration paid to Non-controlling interest	(100,000)
Carrying value of additional interest in NAHCO Energy	(69,387)
	-----
Difference recognised in retained earnings	(169,387)
	=====

Intercompany balances between the holding company and its subsidiaries have been eliminated on consolidation.

**(iii) NAHOC Logistics Limited (Formerly Mainland Cargo Options Limited)**

The company holds 4million ordinary shares in the subsidiary representing 40% of the issued share capital of N10 Million. The remaining 60% are owned by Nahco Energy and Infrastructure Limited, a fully owned subsidiary of NAHCO Plc. Consequently, the Group has 100% interest in NAHCO Logistics Services Limited (Formerly Mainland Cargo Options Limited). In addition, the business strategy, operations and the board of the Company are under the control of Nigerian Aviation Handling Company Plc. The company is into cargo logistics and started operations in 2015. The company changed its name to NAHCO Logistics Services Limited from Mainland Cargo Options Limited in 2024

**(iv) NAHCO Management Services Limited**

The company holds 25.5 million shares in the subsidiary representing 51% of the registered share capital of N50 million. The company intend to carry on the business of Airport operations services to include Aircraft maintenance, Airport maintenance, Airport facility maintenance and management. The company is yet to commence operations as at 31 December 2025.

**(v) NAHCO Travels and Hospitality Limited**

The company holds 30 million shares in the subsidiary representing 100% of the registered share capital of N30 million. The company intend to carry on the business of Travel, tour and hospitality. The company commenced operations during the year ended 31 December 2024.

**(vi) NAHCO Foods and Beverages Limited**

The company holds 100% interest in the subsidiary. The company is yet to commence operations as at 31 December 2025.

**(vii) NAHCO Commodities Limited**

The company holds 21 million shares in the subsidiary representing 70% of the registered share capital of N30 million. The company intend to carry on the business of Agriculture in its entirety including the growing, processing and packaging of agricultural products, agro and agro Allied produce, sales, supply, import and export of agricultural products and agricultural products aggregation. it also carry on the business of general contracts. The company commenced operations during the year ended 31 December 2024.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

**16 Investment in subsidiaries – Continued**

**(viii) NAHCO Academy Limited**

The company holds 5 million shares in the subsidiary representing 100% of the registered share capital of N5 million. The company intend to carry on the business of manpower development and training both local and international through in-house courses, open program, professional development and personal development for the aviation industry and all other sectors that will benefit from trainings provided. The company is yet to commence operation as at 31 December 2025.

**(ix) NAHCO Power Solutions Limited**

The company holds 10 million shares in the subsidiary representing 100% of the registered share capital of N10 million. The company intend to carry on the business of provision of Energy. The company is yet to commence operation as at 31 December 2025.

Disclosure of Entity with Non-Controlling Interest within the Group

**16a NAHCO Commodities Limited**

Summary of financial position

NAHCO Commodities Limited as at 31 December 2025 is as shown below:

Proportion of equity interests held by non-controlling interests	"Country of incorporation and Operation"	30%	30%
--	--	-----	-----

NAHCO Commodities Limited	Nigeria	Dec-25 N'000	Dec-24 N'000
Non-current assets		608	-
Current assets		879,283	349,134
Total assets		879,891	349,134
Total equity		-14,725	30,000
Non-current liabilities		140,000	-
Current liabilities		754,616	319,134
Total equity and liabilities		879,891	349,134
<b>Equity attributable to:</b>			
Equity holder of the parent		-10,308	21,000
Non-controlling interest		-4,417	9,000
		-14,725	30,000

**16b NAHCO Management Services Limited**

Summary of financial position

NAHCO Management Services Limited as at 31 December 2025 is as shown below:

Proportion of equity interests held by non-controlling interests	"Country of incorporation and Operation"	49%	49%
--	--	-----	-----

NAHCO Management Services Limited	Nigeria	Dec-25 N'000	Dec-24 N'000
Non-current assets		-	-
Current assets		181,984	3,391,984
Total assets		181,984	3,391,984
Total equity		50,000	50,000
Non-current liabilities		0	3,210,000
Current liabilities		131,984	131,984
Total equity and liabilities		181,984	3,391,984
<b>Equity attributable to:</b>			
Equity holder of the parent		25,500	25,500
Non-controlling interest		24,500	24,500
		50,000	50,000

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

17	Inventories	Group		Company	
		Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
	Spare parts	941,916	348,788	941,916	348,788
	Stationeries/medical	225,956	137,767	225,956	137,767
	Diesel	141,506	170,676	141,506	170,676
	Oil & Lubricants	41,954	25,899	41,954	25,899
	Natural sesame seeds & Raw cashew nuts & Tea	505,229	212,508	-	-
		-----	-----	-----	-----
		1,856,561	895,638	1,351,332	683,130
		=====	=====	=====	=====

Inventories recognized as an expense during the year 2025 amounted to N904.4 million (2024: N373.288 million). This is disclosed as part of operating cost in the statement of profit or loss and other comprehensive income. No expense was recognized for inventory write down during the year (2024: Nil).

The company did not pledge any of its inventories as securities for liabilities during the year ended 31 December 2025 (2024: Nil).

18	Prepayments	Group		Company	
		Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
	Prepayments comprise:				
	Deposit for property, plant and equipment	3,310,395	629,100	3,052,229	365,087
	Prepaid insurance	365,935	307,282	361,285	300,684
	Prepaid Vendor*	806,764	-	806,764	-
	Others**	829,115	514,695	46,169	463,200
		-----	-----	-----	-----
		5,312,209	1,451,077	4,266,447	1,128,971
		=====	=====	=====	=====

\*This represents advance payment for spare parts and consumable items that are yet to be delivered, as at end of the period.

\*\* others: this include advance payment for services that yet to be enjoyed by the entity during the year such as HMO, annual dues, etc.

19	Trade and other receivables	Group		Company	
		Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
	Trade and other receivables comprise:				
	Trade receivables (Note 30)	11,227,524	9,524,398	9,855,588	8,802,429
	Less Allowance for expected credit losses (Note30)	(2,286,197)	(1,686,197)	(2,135,273)	(1,535,273)
		-----	-----	-----	-----
		8,941,327	7,838,201	7,720,315	7,267,156
	Withholding tax receivable **	1,958,470	2,695,126	1,922,730	2,658,736
	Advance for project altitude		3,391,984	-	-
	Other receivables	649,878	103,378	280,944	53,378
		-----	-----	-----	-----
		11,549,675	14,028,689	9,923,989	9,979,270
		=====	=====	=====	=====

Trade receivables are invoices on ground handling services issued to customers net of taxes and allowance for expected credit losses on the debts. The group's credit policy allows a 30-day credit period for all its customers.

Other receivables consist of rent advance, fund advance, recoverable deposit and staff advance for routine services to be carried out. This is to be retired within fourteen (14) days or on the completion of projects.

19.1 Summary of financial and non-financial assets:		Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
	Financial assets	9,591,205	8,280,293	8,001,259	4,553,838
	Non-financial asset	1,958,470	1,822,124	1,922,730	1,786,057
		-----	-----	-----	-----
		11,549,675	14,028,689	9,923,989	9,979,270
		=====	=====	=====	=====

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

20	Intercompany receivables	Company	
		Dec-25 N'000	Dec-24 N'000
	Nahco FTZ Limited	38,410	26,403
	NAHCO Energy and Infrastructure Limited	-	-
	NAHCO Management Services Limited	131,984	181,690
	NAHCO Logistics Services Limited	2,956	-
	NAHCO Travels and Hospitality Limited	129,492	79,701
	NAHCO Commodities Limited	61,191	12,784
		-----	-----
		364,033	300,578
	Less allowance for expected credit loss (Note 20a)	(431)	(431)
		-----	-----
		363,602	300,147
		=====	=====

20a.	Allowance for expected credit losses of Intercompany receivables	Company	
		Dec-25 N'000	Dec-24 N'000
	At 1 January	431	15,672
	Expected credit (write-back)/losses (Note 9c)	-	(15,241)
		-----	-----
	At 31 Dec. 2025	431	431
		=====	=====

Intercompany receivables are funding assistance provided to subsidiaries to finance operations. The fund is repayable on demand and attracts no interest. Intercompany receivables are eliminated in the consolidated financial statements of the Group.

20b	Intercompany loan	Company	
		Dec-25 N'000	Dec-24 N'000
	Nahco Management Services Limited	-	3,210,000
	NAHCO Travels and Hospitality Limited	122,170	82,370
	NAHCO Commodities Limited	210,000	210,000
		-----	-----
		332,170	3,502,370
	Less allowance for expected credit loss (Note 20c)	(94,238)	(94,238)
		-----	-----
		237,932	3,408,132
		=====	=====

Movement in intercompany loans as shown below:		Dec-25 N'000	Dec-24 N'000
	At 1 January	3,502,370	3,210,000
	Addition during the year	39,800	292,370
	Repayment	(3,210,000)	-
		-----	-----
	At 31 Dec. 2025	332,170	3,502,370
		=====	=====

The intercompany loan granted to NAHCO Management Services Limited by Nigerian Aviation Handling Company Plc during the financial year ended 31 December 2023 for the actualization of its interest in project altitude, has been paid in full in April, 2025.

The Group granted a loan of N210 million to NAHCO Commodities Limited and N122.17 million to NAHCO Travels and Hospitality Limited for the purpose of working capital support. The loan is repayable on demand.

20c.	Allowance for expected credit losses of Intercompany loan	Company	
		Dec-25 N'000	Dec-24 N'000
	At 1 January	94,238	-
	Expected credit loss expenses (Note 9c)	-	94,238
		-----	-----
	At 31 Dec. 2025	94,238	94,238
		=====	=====

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

## 21 Related party transactions

The following table provides the total amount of transactions that have been entered into with related parties for the relevant financial year:

		Related party loan	Payments on behalf of related parties	Rent/ service charge	Amounts due from/ (to) related parties
		N'000	N'000	N'000	N'000
NAHCO FTZ Limited	2025	-	26,410	12,000	38,410
	2024	-	14,403	12,000	26,403
NAHCO Energy and Infrastructure Limited	2025	-	-	-	-
	2024	-	-	-	-
NAHCO Logistics Services Limited (MCO Ltd)	2025	-	2,956	-	2,956
	2024	-	318,455	-	318,455
NAHCO Management Services Limited	2025	-	106,484	-	106,484
	2024	-	-	-	3,366,190
NAHCO Travels and Hospitality Limited	2025	122,170	99,492	-	221,662
	2024	82,370	49,701	-	132,071
NAHCO Foods and Beverages Limited	2025	-	-	-	(10,000)
	2024	-	-	-	(10,000)
NAHCO Commodities Limited	2025	660,000	68,691	-	728,691
	2024	210,000	12,784	-	222,784
NAHCO Academy Limited	2025	-	-	-	(5,000)
	2024	-	-	-	(5,000)
NAHCO Power and Solutions Limited	2025	-	-	-	(10,000)
	2024	-	-	-	(10,000)

## Nature of related party transactions

Intercompany receivables are payments made on behalf of the subsidiaries. The subsidiaries have been informed and the company expects to get value from the subsidiaries.

Intercompany receivables are eliminated in the consolidated financial statements.

## Parent

The ultimate controlling party of the Group is Nigerian Aviation Handling Company Plc (nahco aviance). The company owns a 100% stake in a Subsidiary, NAHCO FTZ 100%, NAHCO Travels and Hospitality Limited 100%, NAHCO Foods and Beverages Limited 100%, NAHCO Academy Limited 100% and 100% stake in NAHCO Energy and Infrastructure and NAHCO Logistics Services Limited respectively. Nahcoaviance also, owns 70% stake in Nahco commodities Ltd and 51% in Nahco Management Services Ltd.



**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

22	Cash and Cash Equivalent	Group		Company	
		Dec-25 N'000	Dec-24 N'000	Dec-25 N'000	Dec-24 N'000
	Bank balances (Note 31.1a)	9,286,863	4,485,025	8,712,643	4,140,472
	Domiciliary accounts (Note 31.1a)	1,672,977	1,555,474	610,508	930,412
	Short term deposits (Note 31.1a)	267,673	120,429	100,001	20,000
		-----	-----	-----	-----
		11,227,513	6,160,928	9,423,152	5,090,884
	Allowances for Expected credit losses on Short-term deposits	(1,322)	(1,322)	(323)	(323)
		-----	-----	-----	-----
		11,226,191	6,159,606	9,422,829	5,090,561
		=====	=====	=====	=====

Short-term deposits are made for varying period between one day and three months depending on the Immediate cash requirements of the Group and earn interest at the respective short-term deposit rates.

Cash at banks earns interest at floating rates based on daily bank deposit rates and available on demand, hence no expected credit loss is computed on bank balances.

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

**22 Cash and short-term deposits - Continued**

**22.1 For the purpose of cash flows, cash and short-term deposits comprise the following**

	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
Cash and short-term deposits	11,227,513	6,160,928	9,423,152	5,090,884
Total Cash and short-term deposits	11,227,513	6,160,928	9,423,152	5,090,884
	=====	=====	=====	=====

**22a. Allowances for expected credit losses/(write back) of short-term deposits**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
At 1 January	1,322	10,407	323	9,408
Expected credit loss/(write-back) (Note 9c)	-	(9,085)	-	(9,085)
At 31 Dec. 2025	1,322	1,322	323	323
	=====	=====	=====	=====

**23 Share capital**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
1,949,062,500 (2024: 1,949,062,500 called-up and fully paid ordinary shares of 50 kobo each)	974,531	974,531	974,531	974,531
	974,531	974,531	974,531	974,531
	=====	=====	=====	=====

All shares rank equally with regard to the Group's residual assets.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Group.

**Movement in share capital**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
<b>Called-up and fully paid</b>				
1,949,062,500 ordinary shares of 50 kobo each	974,531	974,531	974,531	974,531
	=====	=====	=====	=====

**24 Share premium**

At 1 January/ 31 December	1,752,336	1,752,336	1,752,336	1,752,336
	=====	=====	=====	=====

Share premium is the excess paid by shareholders over the nominal value for their shares.

**25 Dividend proposed**

The directors have not proposed dividend for the year 2025. Proposed dividend shall be announced towards the next Annual General Meeting (2024: N5.94 kobo)

The dividend is subject to approval by the shareholders at the Annual General Meeting and will be subjected to withholding tax at appropriate rate. Consequently, it has not been included as a liability in these consolidated financial statements.

Refer to Note 26c for details relating to dividend..

**26 Retained earnings**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
At 1 January	17,314,624	9,400,480	15,704,422	8,693,467
Dividend paid (Note 26c)	(11,577,433)	(4,950,617)	(11,203,203)	(4,950,617)
Total comprehensive income for the year	18,012,781	12,864,761	17,667,381	11,961,572
At 31 Dec. 2025	23,749,972	17,314,624	22,168,600	15,704,422
	=====	=====	=====	=====

Retained earnings represent the income net of expenses from past periods, carried forward plus current period profit attributable to shareholders.

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

**26 Retained earnings - Continued**

**26b. Non-Controlling Interest**

	<b>Group</b>	
	<b>2025</b>	<b>2024</b>
	<b>N'000</b>	<b>N'000</b>
As at 1 January	33,500	-
Addition in the year	-	33,500
Share of current Profits/(Losses)	(13,418)	-
	-----	-----
At 31 Dec. 2025	20,082	33,500
	=====	=====

**26c. Dividend Per share**

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
Dividend approved	11,577,433	4,950,617	11,203,203	4,950,617
	-----	-----	-----	-----
Number of shares in issue	1,949,062	1,949,062	1,949,062	1,949,062
Dividend Per share (kobo)	5.94	2.54	5.75	2.54

**27 Lease Liabilities**

<b>Group</b>	<b>Building</b>	<b>Building</b>
<b>Cost</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>
At 1 January	1,132,194	1,145,019
Accretion of interest	441,745	169,919
Lease payment	(816,826)	(182,744)
	-----	-----
As at 31 December	757,113	1,132,194
	=====	=====
Current	-	27,169
Non-current	757,113	1,105,025
	-----	-----
	757,113	1,132,194
	=====	=====
<b>Company</b>	<b>Building</b>	<b>Building</b>
<b>Cost</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>
At 1 January	1,132,194	1,145,019
Accretion of interest	441,745	169,919
Lease payment	(816,826)	(182,744)
	-----	-----
As at 31 December	757,113	1,132,194
	=====	=====
	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>
Current	-	27,169
Non-current	757,113	1,105,025
	-----	-----
	757,113	1,132,194
	=====	=====

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

	<b>2025 Group N'000</b>	<b>2025 Company N'000</b>
The following are the amounts recognized in the profit or loss:		
Depreciation expense of right-of-use assets (Note 12 and 13)	69,024	69,024
Short term leases (Note 9a)	603,044	387,021
Interest expense on lease liabilities (Note 7)	(441,745)	(441,745)
Total Amount recognized in the profit or loss	<u>230,323</u>	<u>14,300</u>
	=====	=====

	<b>2024 Group N'000</b>	<b>2024 Company N'000</b>
Depreciation expense of right-of-use assets (Note 12 and 13)	31,939	48,693
Short term leases (Note 9a)	583,486	428,539
Interest expense on lease liabilities (Note 7)	(169,919)	(164,002)
Total Amount recognized in the profit or loss	<u>445,506</u>	<u>313,230</u>
	=====	=====

<b>28</b>	<b>Trade and other payables</b>	<b>Group Dec-25 N'000</b>	<b>Dec-24 N'000</b>	<b>Company Dec-25 N'000</b>	<b>Dec-24 N'000</b>
	Trade and other payables comprise:				
	Trade payables	1,918,021	5,609,130	1,756,578	5,468,721
	Other payables (Note 28.1)	10,448,110	8,246,749	9,873,158	8,013,678
	Due to related parties (Note 28.3)	-	-	80,500	398,955
		<u>12,366,131</u>	<u>13,855,879</u>	<u>11,710,236</u>	<u>13,881,354</u>
		=====	=====	=====	=====

The group maintains a 60 days credit period with all vendors.

<b>28.1</b>	<b>Other payables</b>	<b>Group Dec-25 N'000</b>	<b>Dec-24 N'000</b>	<b>Company Dec-25 N'000</b>	<b>Dec-24 N'000</b>
	<b>Financial liabilities:</b>				
	Concession fee: FAAN rental & service charge	3,074,343	2,577,203	3,010,615	2,524,475
	Directors' retirement***	376,791	373,203	376,791	314,291
	Staff participatory scheme****	1,129,319	1,062,505	1,100,000	1,050,001
	Performance bonus *****	1,501,676	1,061,895	1,496,676	1,053,657
	Unclaimed dividend (28.1.1)	1,168,563	978,096	1,168,563	978,096
	Inventory AP accrual	207,505	588,898	207,505	561,040
	Expense AP accrual	55,913	233,476	55,913	182,396
	Memorandum of understanding credit note	58,380	36,426	58,380	36,426
	Industrial training fund	231,612	136,654	231,612	136,654
	Pension payables	47,287	53,539	47,287	53,539
	Other accruals*	1,068,449	224,754	641,527	215,418
		<u>8,919,838</u>	<u>7,326,649</u>	<u>8,394,869</u>	<u>7,105,993</u>
		=====	=====	=====	=====
	<b>Non financial liabilities</b>				
	Deposit for services	671,731	430,945	634,129	325,302
	Value Added Tax	683,269	63,943	678,328	61,784
	Withholding Tax	44,006	53,500	36,566	50,346
	Amount due to government agencies**	129,266	242,556	129,266	242,556
		<u>1,528,272</u>	<u>790,944</u>	<u>1,478,289</u>	<u>679,988</u>
		=====	=====	=====	=====
		<u>10,448,110</u>	<u>8,117,593</u>	<u>9,873,158</u>	<u>7,785,981</u>
		=====	=====	=====	=====

\* Other accruals include Provision for non-accident bonus, insurance claim payable, Provision for year-end gift, agent welfare fees etc.

\*\* This represents PAYE payable to some states of the federation as well as FCT and the National Housing Scheme

\*\*\* This represents provision for Directors' retirement as approved by the Board.

\*\*\*\* This represents provision for Staff share of Profit for the year based on certain percentage of the profit after tax as prescribed in the staff hand book.

\*\*\*\*\* This represents bonus payable to staff subject to individual employee performance appraisal and the performance of the Company and its subsidiaries for the year.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

## 28 Trade and other payables - Continued

## Summary of financial and non-financial liability:

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
	N'000	N'000	N'000	N'000
Financial liabilities	10,837,859	12,935,779	10,231,947	12,973,669
Non-financial liabilities	1,528,272	920,100	1,478,289	907,685
	-----	-----	-----	-----
	12,366,131	13,855,879	11,710,236	13,881,354
	=====	=====	=====	=====

\*Included in the financial liabilities above is trade payables and due to related parties balances.

## 28.1.1 Unclaimed dividend

Unclaimed dividend amounting to N1,168,563 million (2024: N978,096 million) represents the funds returned to the Group by the Registrars. This amount has been invested by the Group. Any dividend not claimed/paid six months after the date of declaration is returned to the company by the Registrar, and this is recorded as liability in the company's books.

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
	N'000	N'000	N'000	N'000
<b>28.2 Interest bearing loan and borrowings</b>				
<b>Current:</b>				
Bank overdraft	1,806,421	-	1,806,421	-
Medium term loan - StanbicBTC	-	1,731,253	-	1,731,253
Shareholders loan	140,000	90,000	-	-
	-----	-----	-----	-----
	1,946,421	1,821,253	1,806,421	1,731,253
<b>Non-current:</b>				
Medium term loan - StanbicBTC	3,491,229	3,505,781	3,491,229	3,505,781
	-----	-----	-----	-----
	5,437,650	5,327,034	5,297,650	5,237,034
	=====	=====	=====	=====

## 28.2.1 Movement in interest-bearing loans and borrowings from third parties is as shown below:

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
	N'000	N'000	N'000	N'000
At 1 January	5,327,034	1,460,115	5,237,034	1,460,115
Addition during the year	1,856,421	6,073,246	1,806,421	5,983,246
Repayment during the year	(1,745,805)	(2,296,933)	(1,745,805)	(2,296,933)
Accrued interest	1,739,736	1,112,501	1,587,626	1,101,807
Interest paid	(1,739,736)	(1,021,895)	(1,587,626)	(1,011,201)
	-----	-----	-----	-----
At 31 December 2025	5,437,650	5,327,034	5,297,650	5,237,034
	=====	=====	=====	=====
Current portion	1,946,421	1,821,253	1,806,421	1,731,253
Non-current portion	3,491,229	3,505,781	3,491,229	3,505,781
	-----	-----	-----	-----
	5,437,650	5,327,034	5,297,650	5,237,034
	=====	=====	=====	=====

**Bank overdraft**

Bank overdrafts represent facilities obtained from Guaranty Trust Bank Plc with a maximum limit upto NGN 2 billion with a tenor of 12 months at interest rates of 28% pe annum.

**Medium term loan - StanbicBTC**

In March 2024, NAHCO Plc obtained a N5.237 billion term loan from StanbicBTC Bank, this was disbursed in 3 tranches to finance the cost of acquisition of ground handling equipment to be used for the day-to-day operations of the company. The term loan has a contractual interest rate ranges between 24% to 27.5% p.a with a tenor of 3 years.

**NIGERIAN AVIATION HANDLING COMPANY PLC**

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

		<b>Company</b>	
		<b>Dec-25</b>	<b>Dec-24</b>
		<b>N'000</b>	<b>N'000</b>
<b>28.3 Due to related parties</b>			
NAHCO Management Services Limited		25,500	25,500
NAHCO Travels and Hospitality Limited		30,000	30,000
NAHCO Foods and Beverages Limited		10,000	10,000
NAHCO Academy Limited		5,000	5,000
NAHCO Commodities Limited		-	-
NAHCO Logistics Services Limited		-	318,455
NAHCO Power Solutions Limited		10,000	10,000
		-----	-----
		80,500	398,955
		=====	=====

This relates to NAHCO Plc unpaid shareholding in its subsidiaries.

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
<b>29 Deferred income</b>				
At 1 January	197,531	147,187	12,606	66,157
Rent received during the year	1,972,904	324,738	240,447	220,843
Amount released to the profit or loss	(216,603)	(274,394)	(216,603)	(274,394)
	-----	-----	-----	-----
At 31 December 2025	1,953,832	197,531	36,450	12,606
	=====	=====	=====	=====

The above represents majorly, rent received in advance on investment properties and warehouses

**30 Allowance for expected credit losses**

The aging of trade receivables at the reporting date were:

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
Current (1- 30 days)	8,574,838	7,888,864	7,527,044	7,166,895
31-90 days	1,432,390	821,531	1,257,361	821,531
91-180 days	644,937	240,851	566,130	240,851
More than 180 days	575,359	573,152	505,053	573,152
	-----	-----	-----	-----
	11,227,524	9,524,398	9,855,588	8,802,429
Expected credit loss (Note30a)	(2,286,197)	(1,686,197)	(2,135,273)	(1,535,273)
	-----	-----	-----	-----
	8,941,327	7,838,201	7,720,315	7,267,156
	=====	=====	=====	=====

**30a** The movement in the allowance for expected credit loss in respect of trade receivables during the year was as follows:

	<b>Group</b>		<b>Company</b>	
	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
At 1 January	1,686,197	1,265,543	1,535,273	1,193,057
Derecognition of asset	-	(50,231)	-	-
Allowance for expected credit losses	600,000	470,885	600,000	342,216
	-----	-----	-----	-----
At 31 December 2025	2,286,197	1,686,197	2,135,273	1,535,273
	=====	=====	=====	=====

The expected credit loss on trade receivables were in respect of receivables for which the Group has determined that there are objective indicators of impairment. Impairment losses have been recognized based on the difference between the carrying amounts and the present value of the estimated future cash flows on these receivables. The Group holds no collateral in respect of its trade receivables. Expected credit loss on trade receivables is recognized in Statement of profit or loss and other comprehensive income.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

**31 Financial Risk Management objectives and policies**

Overview

The Group's principal financial liabilities comprise lease liabilities and trade and other payables. The main purpose of these financial liabilities is to finance the Group's operations. The Group's financial assets include trade and other receivables, investments and cash and bank balances.

The Group has exposure to the following risks from its use of financial instruments:

- Credit Risk
- Liquidity Risk
- Market Risk

The Group's senior management oversees the management of these risks. The Board of Directors reviews and agrees policies for managing each of these risks.

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk.

Further quantitative disclosures are included throughout these financial statements.

**31.1a Credit risk**

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The sources of the Group's credit risk include trade receivables, intercompany receivables and deposits with banks and financial institutions and investments in debt instrument.

**31.1a. Trade receivables**

Customer credit risk is managed by credit managers and management as a whole subject to the Group's established policy, procedures and control relating to customer credit risk management. Credit quality of the customer is assessed based on an extensive credit rating scorecard and individual credit limits are defined in accordance with this assessment. Outstanding customer receivables are regularly monitored and any deliveries to major customers are generally covered by valid customer order. Customer backgrounds are studied to avoid concentration risk.

**Deposits with banks and other financial institutions**

Credit risk from balances with banks and financial institutions is managed by the Group's treasury department in accordance with the Group's policy. Investment of surplus funds are made only with approved counterparties and within credit limits assigned to each counterparty. Counterparty credit limits are reviewed by the Group's Board of Directors on an annual basis throughout the year, subject to approval of the Group's Finance Committee. The limits are set to minimize the concentration of risks and therefore mitigate financial loss through potential counterparty's failure to make payments. The Group's maximum exposure to credit risk at the reporting date is the carrying value of each of class of financial assets disclosed below:

	Group Dec-25 N'000	Group Dec-24 N'000	Company Dec-25 N'000	Company Dec-24 N'000
Trade receivables : (Note 19)	11,227,524	9,524,398	9,855,588	8,802,429
Other receivables : (Note 19)	649,878	103,378	280,944	53,378
Advance for project altitude : (Note 19)	-	3,391,984	-	-
Intercompany loan : (Note 20b)	-	-	332,170	3,502,370
Intercompany receivables : (Note 20)	-	-	364,033	300,578
Bank balances: (Note 22)	9,286,863	4,485,025	8,712,643	4,140,472
Domiciliary accounts : (Note 22)	1,672,977	1,555,474	610,508	930,412
Short term deposits : (Note 22)	267,673	120,429	100,001	20,000
	23,104,915	19,180,688	20,255,887	17,749,639
	=====	=====	=====	=====

**Trade receivables**

For trade receivables, the Group applied the simplified approach in computing ECL. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit loss (ECL). The provision rates are based on days past due for groupings of various customer segments with similar loss patterns. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

When trade receivables are uncollectible, it is written off as 'administrative expenses' in the profit or loss. Subsequent recoveries of amounts previously written off are included in other operating income.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

**Liquidity risk**

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities as at when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group uses activity-based costing to cost its products and services, which assists it in monitoring cash flow requirements and optimizing its cash return on investments. Typically, the Group ensures that it has sufficient cash on demand to meet expected operational expenses for a period of 60 days, including the servicing of financial obligations; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters.

The table below summarises the maturity profile of the Group's financial assets and liabilities based on contractual undiscounted receipts and payments

	<b>Group</b>	<b>Company</b>
	<b>31-Dec-25</b>	<b>31-Dec-25</b>
	<b>N'000</b>	<b>N'000</b>
Bank balances (Note 22)	9,286,863	8,712,643
Domiciliary accounts (Note 22)	1,672,977	610,508
Short term deposits (Note 22)	267,673	100,001
Trade & Other receivables (Note 19)	13,835,872	12,059,262
Intercompany loan (Note 20b)		332,170
Intercompany receivables (Note 20)		364,033
	-----	-----
Total financial assets	25,063,385	22,178,617
	-----	-----
	<b>N'000</b>	<b>N'000</b>
Trade and other payables (Note 28)	10,837,859	10,231,947
Interest bearing borrowings (Note 28.2)	1,946,421	1,806,421
Lease liability (Note 27)	-	-
	-----	-----
Total financial liabilities	12,784,280	12,038,368
	-----	-----
Net Cover	12,279,105	10,140,249
	=====	=====

\*Withholding tax, Amount due to government agencies (PAYE), industrial training fund (ITF), VAT payables and impairment losses are not financial instrument. Hence, they have been excluded from trade and other receivables and payables.



**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

**Market risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprise three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. The Group is exposed to currency risk and insignificant interest rate risk. Financial instruments affected by currency risk include cash and short-term deposit, trade and other receivables and trade and other payables.

**Foreign currency risk**

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (when revenue or expense is denominated in a different currency from the Group's functional currency). Management has set up a policy requiring the Group to manage its foreign currency risk against its functional currency. To manage its foreign currency risk arising from future commercial transaction and recognised asset and liabilities, the Group ensures that significant transaction is contracted in the functional currency.

**Interest risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group is not exposed to this risk as it does not have a floating interest-bearing loan and borrowing in its books

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued

**33 Capital management**

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value. The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group's policy is to keep the gearing ratio between 40% and 50%. The Group includes within net debt, trade and other payables and interest bearing borrowings less cash and short-term deposits.

**34 Fair value measurement of financial assets and liabilities**

The management assessed that cash and cash equivalents, trade and other receivables, trade and other payables approximate their carrying amounts largely due to the short-term maturities of these instruments.

**34 Fair value measurement of financial assets and liabilities - continued**

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

Cash and short-term deposits, trade receivables, trade payables and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

Investment properties are evaluated using the DCF method, using assumptions regarding the benefits and liabilities of ownership over the asset's life including an exit or terminal value. This method involves the projection of a series of cash flows on a real property interest. To this projected cash flow series, a market-derived discount rate is applied to establish the present value of the income stream associated with the asset. The exit yield is normally separately determined and differs from the discount rate.

The duration of the cash flows and the specific timing of inflows and outflows are determined by events such as rent reviews, lease renewal and related re-letting, redevelopment, or refurbishment. The appropriate duration is typically driven by market behaviour that is a characteristic of the class of real property. Periodic cash flow is typically estimated as gross income less vacancy, non-recoverable expenses, collection losses, lease incentives, maintenance cost, agent and commission costs and other operating and management expenses. The series of periodic net operating income, along with an estimate of the terminal value anticipated at the end of the projection period, is then discounted.

**NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS - Continued**

**38 Capital commitments**

The group do not have any capital commitments as at 31 December 2025 (2024: Nil)

**39 Events after the reporting date**

No event or transactions have occurred since the end of the reporting date, which would have a material effect upon the consolidated and separate financial statements at that date or which need to be mentioned in the consolidated and separate financial statements in order to make them not misleading as to the financial position or results of operations.

## **Securities Trading Policy**

In compliance with 17.15 Disclosure of Dealings in Issuers' Shares, Rulebook of the Exchange 2015 (Issuers Rule)

**Nigerian Aviation Handling Company Plc** maintains a Security Trading Policy which guides Directors, Audit Committee members, employees and all individuals categorized as insiders as to their dealing in the companys shares

The policy undergoes periodic reviews by the Board and is updated accordingly. The Company has made specific inquiries of all its directors and other insiders and is not aware of any infringement of the policy during the period.